

City Council Finance Committee

Amended Meeting Agenda

Friday, May 17, 2019 City Hall – Spruce Room 749 Main Street 8:00 a.m.

- I. Call to Order
- II. Roll Call
- III. Approval of Agenda
- IV. Approval of the Minutes from the April 22, 2019 Meeting (page 2)
- V. Public Comments on Items Not on the Agenda
- VI. Recreation Sales/Use Tax and TABOR Ballot Language (page 10)
- VII. Recreation Center Dashboard (page 13)
- VIII. Golf Course Dashboard and Accounting for Season Passes (page 15)
 - IX. Fiscal Impact Analysis for Parcel O (page 18)
 - X. Sales Tax Reports for the Quarter Ended March 31, 2019 (page 29)
 - XI. Budget Amendment (page 44)
- XII. Budget Process for 2021-2022 Biennial Budget (page 72)
- XIII. Staff Reports/Updates/Discussions
 - Transfer of Recreation Impact Fee balance
- XIV. Possible Discussion Items for Next Regular Meeting Tentatively Scheduled for Monday, July 15, 2019 at 8:00 a.m.
 - Discussion of Business Assistance Program
 - Review Renewal & Replacement Schedule and Operating Budget for Recreation
 - Review Renewal & Replacement Schedule and Operating Budget for Golf Course
- XV. Adjourn



City Council Finance Committee

Meeting Minutes

Monday, April 22, 2019 City Hall, Spruce Room 749 Main Street

CALL TO ORDER

The meeting was called to order at 8:00 a.m.

ROLL CALL

The following were present:

City Council: Mayor Muckle, Council Member Maloney and Council

Member Lipton

Staff/Others

Present: Heather Balser, City Manager, Megan Davis, Deputy

City Manager, Kevin Watson, Finance Director, Chris Neves, IT Director, Nathan Mosley, Director of Parks, Recreation & Open Space, Emily Hogan, Assistant City Manager for Communications & Special Projects, Kathy Martin, Recreation Superintendent, David Baril, Head Golf Professional, Cara Golden, Accounting Manager (8:35), Penney Bolte, Tax Manager, Kathleen Kelly, City Attorney, and Nat Ahrens, IT Business Data

Analyst

Absent: None

APPROVAL OF THE AGENDA

Finance Committee Members approved the agenda.

APPROVAL OF THE MINUTES FROM THE APRIL 1, 2019 MEETING

Finance Committee Member Lipton approved the April 1, 2019 meeting minutes as presented.

PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

None.

PRESENTATION FROM CHANDLER ASSET MANAGEMENT, INVESTMENT ADVISOR

Ms. Julie Hughes from Chandler Asset Management, the City's Investment Advisor, presented to the Finance Committee an update on various economic indicators and on the performance of the City's investment portfolio.

The key economic information provided by Ms. Hughes included:

- No rate increases by the Feds are anticipated through year-end, though Feds are projecting one rate hike in 2020
- Global and Domestic economic growth has slowed due to various factors (trade disputes, recent government shutdown, and Brexit uncertainty), but with strong labor market, economy is still expected to grow 2-2.5%.
- 2-year and 10-year Treasury yields declined; 10-year yield is lower than 3-month yield (inverted yield curve) and typically indicates recession, but economic forecasts do not call for a recession
- The Unemployment Rate remained unchanged at 3.7% in March
- The Consumer Price Index (CPI) increased 1.9% year-over-year in March
- The Consumer Confidence Index eased with consumers less upbeat about the labor market
- The Leading Economic Indicators (LEI) rose slightly in February following no change in January. The Gross Domestic Product (GDP) was revised down and growth is expected to slow this year to 2-2.5%

Ms. Hughes reviewed the City's current Investment Portfolio and provided information on the portfolio objectives, strategies, and performance. These highlights included:

- Our portfolio is benchmarked against the 2 Year Held-to-Maturity Treasury Index
- Compliance with Colorado state law and the City's Investment Policy
- Average Purchase Yield 2.30%
- All City investments are in AA+ or Aaa quality investments
- The City's investments have continued to perform above the compared index (2.40%), with a historical market yield as of 3/31/19 of 2.46%

City Council Finance Committee

Meeting Minutes
04/22/19
Page 3 of 8

Finance Committee Member Lipton asked Director Watson if the interest income from investments is forecasted. Director Watson confirmed that the long-term financial plan is updated quarterly based on the data received from Chandler.

The reports and corresponding narrative can be located in the packet of the April 22, 2019 Finance Committee Meeting.

EXCISE TAX FOR MARIJUANA CULTIVATION

City Attorney Kathleen Kelly presented ballot language options drafted for proposed marijuana excise taxes to the Finance Committee. Ms. Kelly stated that the drafts contain different revenue spending options and both long form and short form de-Brucing language. Ms. Kelly also stated that the question of whether or not marijuana cultivation should be allowed, can be referred to voters or City Council could decide. Mayor Muckle stated he would want the matter referred to voters. Attorney Kelly stated that she would draft an ordinance referring the matter to voters.

City Manager Balser stated that she looked back over the excise tax ballot questions, and that she likes Breckenridge's question. Ms. Balser stated that it offers a tax rate range between 5-10%, and that the use of funds is broad. Manager Balser stated she is hesitant about starting or having to fund new programs.

Finance Committee Chairperson Maloney asked Attorney Kelly about the difference between the long form and short form de-Brucing language. Ms. Kelly stated that legally, they are the same, but strategies could be employed as to the length of the ballot questions.

Chairperson Maloney stated that he was not in favor of language that would create new programs. Finance Director Kevin Watson stated he would prefer no voter restrictions, but rather for City Council allocate funds annually by Resolution. Director Watson provided an example of Highway User revenue which is restricted but still placed in the General Fund. Finance Committee Members and staff determined the issue of whether or not to create a separate fund can be determined later, noting there would be challenges in the allocation of expenses.

Finance Committee Chairperson Maloney stated that he liked draft question #2, which includes the tax rate range and utilizes the short form de-Brucing language. Mayor Muckle agreed. Finance Committee Members and staff discussed the phrasing for the use of the revenue in Draft #2. City Manager Balser stated her preference of for the language to read for "enforcement, administration and regulation". Finance Committee Member Lipton stated he does not like the use of "and other general purposes of the City", stating there needs to be better transparency. Member Lipton stated that he would like there to be a separate fund,

but also that he liked Director Watson's statement that the City Council could determine by resolution, the use of the funds. Member Maloney stated he did not mind the phrase "and other general fund purposes", but understands the perception and would also like to see a separate fund.

The Finance Committee and staff discussed that the amount of tax collected in the first year still needs to be determined. Deputy City Manager Davis that she would provide an analysis of the cultivation excise taxes of other cities and report back to the Committee with a recommendation.

City Manager Heather Balser stated both Ballot questions would be brought to the full City Council for discussion at their June 4 meeting.

The reports and corresponding narrative can be located in the packet of the April 22, 2019 Finance Committee Meeting.

DASHBOARDS FOR FIRST QUARTER 2019

Golf Course

The Finance Committee reviewed the Q1 dashboard for the Golf Course.

Finance Director Kevin Watson stated that for 2018, the Golf Course exceeded its total appropriation and will be disclosed in the annual financial statements.

Finance Committee Member Lipton stated that the dashboard provided includes certain revenue sources and expenses that skew the actual performance analysis; such as insurance recovery revenue, annual pass revenue, and one-time expenses. Member Lipton stated that there needs to be better and more accurate matching of the two, and that the budget numbers are wrong.

Director of Parks & Recreation Nathan Mosley stated that golf course rounds were down by about 2K, and that David Baril had been working hard to minimize expenses. Head Golf Course Professional Baril stated that they had recently experienced the highest revenue day ever recorded for the Golf Course, and acknowledged that it is very difficult to anticipate revenue for each Q1 and Q4.

Chairperson Maloney stated that the dashboard needs to annualize revenue and provide a snapshot by quarter after any anomalies for revenue and expenses is removed. Director Mosley stated that adding comparisons to the same last quarter may help with dashboard analysis as well.

Recreation/Senior Center

City Council Finance Committee

Meeting Minutes
04/22/19
Page 5 of 8

Director Mosley presented the Recreation/Senior Center dashboard to the Finance Committee. Director Mosley stated that Q1 2019 is being compared to Q1 2017 to avoid the impact of construction work in 2018. Director Mosely requested the Finance Committee's consensus on the dashboard format.

Chairperson Maloney requested:

Silver Sneakers admissions be represented as a separate line item

Member Lipton requested:

Senior Center admissions data be separately stated as well as Senior usage for programs and meals

Director Mosely asked the Committee if a quarterly allocation of the General Fund transfers should be included in the dashboard. Committee Members and staff discussed this issue. Mayor Muckle stated that he was happy with the dashboard provided and that he did not want the General Fund transfer included.

Finance Committee Member Lipton stated that the dashboard should include total expenses, sales tax revenue, General Fund transfers, and contributions to building and equipment renewal and replacement. Member Lipton stated that the Recreation Advisory Board needs to be advised of funding that is not included, such as sales tax and General Fund revenue.

Finance Director Watson stated that the Finance Committee has previously stated that the goal is for no General Fund transfers to the Recreation/Senior Center. Member Lipton stated that they would review the dashboard again and determine in the Fall any future fund transfers.

The reports and corresponding narrative can be located in the packet of the April 22, 2019 Finance Committee Meeting.

FINANCIAL STATEMENTS FOR THE QUARTER ENDED MARCH 31, 2019

Finance Director Kevin Watson presented the Q1 Financial Statement to the Finance Committee. Director Watson stated that not all of the carry-forwards are included in the current 2019 estimates, and not to place a lot of emphasis these amounts, noting that Q2 will reflect big updates.

Chairperson Maloney stated that he likes the format of the reporting but always wants anomalies pointed out. Member Maloney stated these reports need to be easily understood.

Member Lipton stated that he does not like the bar charts, that they are not helpful, and that they do not provide benchmarks. Member Lipton stated that the

Recreation Fund does not include the allocation from the General Fund transfer. Director Watson stated that he would add a quarterly allocation to the statements.

Finance Committee Member Lipton stated that all the dashboards and financial statements represent financial reporting, but not financial management. Member Lipton stated the area of financial management is what needs improvement, and that Directors need increased expertise. Member Lipton asked City Manager Balser how the City can provide training and get Directors to the next level of centralized accounting.

City Manager Balser stated that there is financial management by City Directors, but that staff needs to improve their communication of the decision-making processes that occur with City Council. Manager Balser also stated there is a high level of complexity in reporting which continues to evolve.

IT Business Data Analyst Nat Ahrens stated that he is working to create tools for the Directors to utilize. Member Lipton stated that he would be happy to meet with Analyst Ahrens to discuss what is needed.

City Manager Heather Balser stated that the challenges continue to be identifying City Council expectations, gathering trend data for reporting formats that continue to change, and determining if staff is measuring the right things. Manager Balser stated that there are always training opportunities but first there is knowing the expectations.

Finance Committee Chairperson stated he would like to see another quarter of the financial statement in the existing format, and that whether bar charts are used or numbers, there will need to be analysis of the data that will lead to questions and clarifications.

The reports and corresponding narrative can be located in the packet of the April 22, 2019 Finance Committee Meeting.

BUDGET SCENARIOS & PROCESSES FOR 2021-2022 BIENNIAL BUDGET

Finance Director Kevin Watson stated that Finance Committee requested to review possible scenarios or processes to be used in developing the 2021-2022 Biennial Budget.

Finance Committee Chairperson Maloney asked to defer this item to the May or June meeting, but before the Budget Retreat to allow more time for discussion. Finance Committee Members and staff briefly discussed:

Program budgeting and KPI's Zero-based budgeting

Incremental budgeting Budgeting for Objectives (BFO)

Member Lipton stated that positions and priorities need to be evaluated. City Manager Balser stated that she does not want to do a lot of work on this matter before the November election, as there will be new Council Members with possibly different objectives.

STAFF REPORTS/UPDATES/DISCUSSIONS

Finance Committee Work Plan Review

The Finance Committee reviewed the Work Plan. Members discussed the "Review Expenditure Cost Allocations" item for Q4. Chairperson Maloney stated he did not want to allocate indirect costs, noting that program budgeting is very complicated as it is. City Manager Balser stated that there is no level of precision to meet expectations. Director Watson added that there are too many subprograms to effectively match revenue and expenses.

Discussion on Delinquent Sales Tax Enforcement

Finance Director Kevin Watson stated that the Tax Department staff would be scheduling a meeting with representatives of the Municipal Court and Police Department to discuss the process of citing violations of the Sales & Use Tax Code into Municipal Court, stating that the process has not been as smooth and efficient as was hoped.

Tax Manager Penney Bolte reviewed the current enforcement policies and procedures for delinquent taxpayers with the Finance Committee Members. Such activities currently include:

Missing Filer Letter Notification
Assessment of Taxes Notice
Filing Municipal Tax Liens with Boulder County Clerk & Recorder
Certifying Delinquent Taxes to Boulder County Treasurer (optional)
Requesting Louisville Municipal Court issue Summons
Distraint Warrant/Seizure

Ms. Bolte stated that the City has never seized a business for non-payment of taxes, and highlighted the pros and cons of such activity, including the total loss of outstanding taxes when such businesses are seized and assets auctioned by other governmental authorities.

The Finance Committee stated that the processes in place seem appropriate, but to let the Committee know if their assistance or action is needed.

DISCUSSION ITEMS FOR THE NEXT REGULAR MEETING

The next regular Finance Committee Meeting is scheduled for Friday, May 17, 2019 at 8:00 a.m.

Items scheduled for discussion at the next meeting include:

- Recreation Sales/Use Tax and TABOR Ballot Language
- Budget Amendment
- Quarterly Sales/Use Tax Reports for Period Ending March 31, 2019
- Fiscal Impact Analysis of Parcel O
- Budget Process for 2021-2022 Biennial Budget

ADJOURN

The meeting was adjourned at 10:22 a.m.



Kathleen M. Kelly Nicolas D. Cotton-Baez

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MEMORANDUM

TO: Finance Committee

City of Louisville

FROM: Kathleen M. Kelly /s/

Nicolas D. Cotton-Baez /s/

DATE: May 17, 2019

RE: Bond Counsel Revisions to Proposed Excess Tax Revenue

TABOR Ballot Issue Language

At the April 1st meeting, the Finance Committee reviewed two alternative TABOR ballot issues. The first alternative would seek voter approval to retain excess revenues received from the 2016 sales and use tax increase and retain the 0.15% rate increase. The second alternative would seek voter approval to retain the 0.15% rate increase, but not retain revenues in excess of the revenue estimates set forth in the 2016 TABOR notice.

The Finance Committee directed the City Attorney's office to confer with the City's bond counsel, Dee Wisor, to confirm the proposed ballot issue alternatives would meet City objectives and TABOR requirements.

Mr. Wisor recommended the following revisions to the ballot issue alternatives proposed by the City Attorney's office (words added are <u>underlined</u>; words deleted are <u>stricken through</u>):

No Refund: Retain Rate:

WITHOUT CREATING ANY NEW TAX OR INCREASING ANY CURRENT TAXES TAX RATE, SHALL THE CITY OF LOUISVILLE BE PERMITTED TO KEEP REVENUES THAT OTHERWISE WOULD BE REFUNDED FOR EXCEEDING ESTIMATES INCLUDED IN THE ELECTION NOTICE MAILED TO VOTERS FOR FROM THE 2016 VOTER-APPROVED 0.15 PERCENT INCREASE IN SALES AND USE TAX, WHETHER OR NOT SUCH REVENUES HAVE ALREADY BEEN SPENT, AND CONTINUE TO COLLECT THE TAX AT THE PREVIOUSLY APPROVED RATE, AND SPEND ALL REVENUES

Finance Committee City of Louisville May 17, 2019 Page 2 of 2

COLLECTED FOR OPERATING AND MAINTAINING THE LOUISVILLE RECREATION/SENIOR CENTER AND POOL FACILITIES AT MEMORY SQUARE PARK, WITHOUT REFUNDING TO THE TAXPAYERS THE AMOUNT THAT EXCEEDED THE REVENUE ESTIMATES IN THE ELECTION NOTICE MAILED TO VOTERS IN 2016?

Refund Excess Revenue; Retain Rate:

WITHOUT CREATING ANY NEW TAX OR INCREASING ANY CURRENT TAXES TAX RATE, SHALL THE CITY OF LOUISVILLE REFUND TO THE TAXPAYERS \$270,795 IN EXCESS REVENUE RECEIVED BY THE CITY IN 2018 EXCEEDING ESTIMATES INCLUDED IN THE ELECTION NOTICE MAILED TO VOTERS FOR FROM THE 2016 VOTER-APPROVED 0.15 PERCENT INCREASE IN SALES AND USE TAX, AND BE PERMITTED TO CONTINUE TO COLLECT THE TAX AT THE PREVIOUSLY APPROVED RATE, AND SPEND ALL REVENUES COLLECTED FOR OPERATING AND MAINTAINING THE LOUISVILLE RECREATION/SENIOR CENTER AND POOL FACILITIES AT MEMORY SQUARE PARK?

During our discussions with Mr. Wisor, it became clear the amount of potential refund is larger than had been previously discussed. Absent later voter approval, TABOR requires a refund if either the revenue generated by the new tax exceeded the estimate (\$575,000) or the City's total 2018 fiscal year spending without the tax increase exceeded the amount in the TABOR notice (\$33,470,000), and requires the tax rate be reduced in future years in proportion to the combined dollar excess. We now know that revenues exceeded both estimates and Mr. Wisor has advised refunds are due for both. The Office of Legislative Legal Services ("OLLS") has interpreted the total amount to be refunded when both estimates are exceeded is limited to the total tax revenues collected for the tax (in this case, the 0.15% increase). Mr. Wisor thought this interpretation by OLLS made sense, but cautioned that interpretation has not been judicially tested.

Therefore, should the voters not approve the City retaining the revenues exceeding the estimates (plural) included in the election notice mailed to voters in connection with this tax increase, the City will need to refund the revenue collected above the \$575,000 estimate for the new tax (\$270,795) plus the amount the City's 2018 fiscal year spending without the tax increase exceeded the estimate in the TABOR notice (\$4,662,787), but the amount of refund should be capped at the total revenue collected for this 0.15% tax in 2018 (\$845,795).

City staff recommends the Finance Committee support City Council referring the first proposed ballot issue alternative to the voters, which provides no refund and retains the 0.15% rate increase. Final proposed ballot language for both alternatives is attached to this memorandum.

Please let us know if you have questions.

cc: Heather Balser, City Manager Kevin Watson, Finance Director

5/13/2019 11:39 AM [kmk] R:\Louisville\Finance & Audit\Memo. Final Proposed TABOR Rec Tax Ballot Issue.docx

FINAL PROPOSED BALLOT ISSUE LANGUAGE

NO REFUND; RETAIN RATE:

WITHOUT CREATING ANY NEW TAX OR INCREASING ANY CURRENT TAX RATE, MAY THE CITY OF LOUISVILLE KEEP REVENUES THAT OTHERWISE WOULD BE REFUNDED FOR EXCEEDING ESTIMATES INCLUDED IN THE ELECTION NOTICE MAILED TO VOTERS FOR THE 2016 VOTER-APPROVED 0.15 PERCENT INCREASE IN SALES AND USE TAX, WHETHER OR NOT SUCH REVENUES HAVE ALREADY BEEN SPENT, AND CONTINUE TO COLLECT THE TAX AT THE PREVIOUSLY APPROVED RATE, AND SPEND ALL REVENUES COLLECTED FOR OPERATING AND MAINTAINING THE LOUISVILLE RECREATION/SENIOR CENTER AND POOL FACILITIES AT MEMORY SQUARE PARK?

ALTERNATIVE CITY OF LOUISVILLE BALLOT ISSUE LANGUAGE (REFUND EXCESS; RETAIN RATE):

WITHOUT CREATING ANY NEW TAX OR INCREASING ANY CURRENT TAX RATE, SHALL THE CITY OF LOUISVILLE REFUND TO THE TAXPAYERS REVENUE RECEIVED BY THE CITY IN 2018 EXCEEDING ESTIMATES INCLUDED IN THE ELECTION NOTICE MAILED TO VOTERS FOR THE 2016 VOTER-APPROVED 0.15 PERCENT INCREASE IN SALES AND USE TAX, AND BE PERMITTED TO CONTINUE TO COLLECT THE TAX AT THE PREVIOUSLY APPROVED RATE, AND SPEND ALL REVENUES COLLECTED FOR OPERATING AND MAINTAINING THE LOUISVILLE RECREATION/SENIOR CENTER AND POOL FACILITIES AT MEMORY SQUARE PARK?

5/9/19 11:31AM [ncb] R:\Louisville\Finance & Audit\Final Proposed Ballot Issue Lang (2019) - Rec Tax Excess Revenue and Rate Retention (5-9-19).docx



FINANCE COMMITTEE COMMUNICATION

SUBJECT: RECREATION CENTER DASHBOARD FOR FIRST QUARTER,

2019

DATE: MAY 17, 2019

PRESENTED BY: NATHAN MOSLEY, DIRECTOR OF PARKS & RECREATION

SUMMARY:

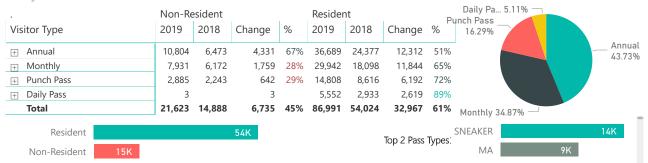
Included is the new Recreation Center Dashboard for the first quarter, 2019.

5/8/2019 Power BI

RECREATION / SENIOR CENTER

January 1, 2019 To March 31, 2019

Daily Admissions



Operating Revenue and Expenses

| Memberships and Other | .Revenue | | | |
|-------------------------------------|-----------|-----------|-------------|------------|
| | 2019 | 2017 | VARIANCE \$ | VARIANCE % |
| □ Rec Memberships | | | | |
| Rec Center Daily User Fees | \$59,263 | \$24,381 | \$34,882 | 143% |
| Rec Center Membership Fee | \$383,438 | \$185,687 | \$197,751 | 106% |
| Total | \$442,701 | \$210,068 | \$232,633 | 111% |
| Rec Other Revenue | | | | |
| MAC Gym Fees | \$5,315 | | \$5,315 | |
| Rec Center - Rentals | \$11,364 | \$4,318 | \$7,045 | 163% |
| Rec Center Child Care Fees | \$4,688 | \$2,720 | \$1,968 | 72% |
| Rec Center Concession Fees | \$2,029 | \$2,171 | (\$142) | -7% |
| Rec Center In and Out | | \$2,741 | (\$2,741) | |
| Rec Center Merchandise | \$1,166 | \$254 | \$912 | 359% |
| Unclassified - Rentals | \$5,997 | \$6,685 | (\$688) | -10% |
| Total | \$30,558 | \$18,889 | \$11,669 | 62% |
| Total | \$473,259 | \$228,957 | \$244,302 | 107% |

S796.53K
EXPENSES
(\$913.87K)

NET OPERATING INCOME
(\$117.34K)

| Sub Programs | .Revenue | | | | Expenses | | | |
|--------------------------|-----------|-----------|-------------|------------|-------------|-------------|-------------|------------|
| ÷ | 2019 | 2017 | VARIANCE \$ | VARIANCE % | 2019 | 2017 | VARIANCE \$ | VARIANCE % |
| Youth Activities | \$215,981 | \$190,088 | \$25,893 | 14% | (\$140,029) | (\$119,644) | (\$20,384) | 17% |
| | \$19,198 | \$46,153 | (\$26,955) | -58% | (\$131,659) | (\$89,743) | (\$41,916) | 47% |
| □ Recreation Center Mgmt | | | | | (\$180,645) | (\$101,876) | (\$78,768) | 77% |
| RecCenter Bldg Maint | | | | | (\$159,540) | (\$107,336) | (\$52,204) | 49% |
| | | | | | (\$29,762) | (\$25,962) | (\$3,800) | 15% |
| Athletic Field Maint | | | | | (\$18,609) | (\$25,812) | \$7,203 | -28% |
| Aquatics | \$23,246 | \$50,539 | (\$27,293) | -54% | (\$169,758) | (\$103,568) | (\$66,190) | 64% |
| Adult Activities | \$64,848 | \$49,575 | \$15,272 | 31% | (\$83,872) | (\$52,343) | (\$31,529) | 60% |
| Total | \$323,272 | \$336,355 | (\$13,083) | -4% | (\$913,873) | (\$626,285) | (\$287,588) | 46% |

Non-Operating Revenue

| Taxes* | .Revenue | | | |
|-----------|-----------|------|-------------|------------|
| _ | 2019 | 2017 | VARIANCE \$ | VARIANCE % |
| Sales Tax | \$87,196 | | \$87,196 | |
| Use Tax | \$48,162 | | \$48,162 | |
| Total | \$135,358 | | \$135,358 | |

NET REVENUE*** NET INCOME \$931.89K \$18.02K

| Transfers** | 2019 | Total 2019 Allocation |
|------------------------------|-----------|-----------------------|
| Tfer from Capital Projs Fund | \$30,822 | \$125,000 |
| Xfer from General Fund | \$273,615 | \$1,109,660 |

BOXED RESERVED FOR TRANSFER MODEL COMPARISON CALCULATION

^{*} Tax amounts are drawn from Munis. May not include tax figures that have not posted. ** Initial fund balance transfer of \$625,700 subtracted from 2019 Transfer from General Fund

^{***} Net Revenue includes operating revenue + Taxes



FINANCE COMMITTEE COMMUNICATION

SUBJECT: GOLF COURSE DASHBOARD FOR FIRST QUARTER, 2019

DATE: MAY 17, 2019

PRESENTED BY: NATHAN MOSLEY, DIRECTOR OF PARKS & RECREATION

SUMMARY:

Included is the Golf Course Dashboard for the first quarter, 2019 and a schedule of season pass revenue.

| 201 | 19 | Das | hh | กล | rd |
|-----|----|-----|----|----|----|
| | | | | | |

| | | April | April | YTD | YTD |
|--|----|-------------|---------------|----------------|---------------------|
| Background information | | actual | budget | actual | Budget |
| Playable Days | | 23 | 25 | 41 | 73 |
| Total Rounds | | 2,477 | 2,000 | 3,635 | 5,100 |
| | | | | | |
| Revenue | | | | | |
| | | | | | |
| Green Fees | \$ | 73,443 | \$ | \$ 99,035 | \$ 173,477 |
| Golf Cart Fees | \$ | 16,728 | \$ 19,809 | \$ 19,999 | \$ 34,226 |
| Golf Clulb Repair | \$ | 2,489 | \$ 533 | \$ 4,272 | \$ 1,186 |
| Golf Lessons | \$ | 2,825 | \$ 3,635 | \$ 6,750 | \$ 8,086 |
| handicap fees | \$ | 630 | \$ 414 | \$ 3,425 | \$ 921 |
| Pro Shop retail sales | \$ | 7,252 | \$ 8,344 | \$ 17,992 | \$ 18,561 |
| Daily Rentals | \$ | 713 | \$ 1,080 | \$ 1,066 | \$ 2,403 |
| Range Fees | \$ | 12,444 | \$ 9,968 | \$ 20,279 | \$ 22,174 |
| Annual pass revenue | \$ | 31,235 | \$ 15,858 | \$ 70,919 | \$ 35,277 |
| Sweet Spot lease F&B sales | | | \$ - | \$ 90 | |
| Sweet Spot utilities | \$ | 1,900 | \$ 1,900 | \$ - | \$ 7,600 |
| insurance recovery | | | | \$ 44,971 | |
| fourth of july reimbursement | | | | | |
| Interest earnings | | | | \$ 818 | |
| miscelaneous | | | | \$ 355 | |
| | | | | | |
| total revenue | \$ | 149,659 | \$ 139,523 | \$ 289,971 | \$ 303,911 |
| total revenue per round | \$ | 60.42 | \$ 69.76 | \$ 79.77 | \$ 59.59 |
| reveunue per playable day | \$ | 6,506.91 | \$ 69.76 | \$ 7,072.46 | \$ 4,163.16 |
| Expenditures | Mc | onth actual | Month budget | YTD Actual | YTD Budget |
| Course maintenance | | 42,708 | \$ 51,619 | 133,340 | \$ 159,472 |
| Golf Operations | | 61,421 | \$ 70,048 | 147,624 | \$ 149,336 |
| clubhouse | | 11,628 | \$ 7,740 | 25,994 | \$ 23,691 |
| Marketing | | 8,279 | \$ 14,635 | 34,655 | \$ <u>39,722</u> |
| 3 | | · | <u> </u> | · | <u> </u> |
| Total expenditures | | 124,036 | 144,042 | 341,613 | <u>372,221</u> |
| Expenese per round | \$ | 50.08 | 72.02 | 93.98 | \$ 72.98 |
| | | | | | |
| Total revenue - total expenditures | | 25,623 | \$ (4,519) | (51,642) | \$ (68,310) |
| • | | | • • • | • • • | • • • |
| | | | | | |
| gross profit (loss) per round | \$ | 7 | \$ (0.89) | \$ (14.21) | \$ (13.39) |
| What does it cost to produce a round? | | | | \$ 76.20 | 32.91 |
| golf course maintenance + golf ops labor/18 hole equiviant | | | | 143,632 | |

Annual Pass reconciliation

| 7 day 1 day 1 day 1 day 1 day 1 | | | | | | | | | |
|---------------------------------------|------|-----------|----|------------------|-----|-------------------|-----|-------------------|------------------|
| | | | 7 | 75% allocated to | | 25% allocated to | | | |
| Annual Pass sales | tota | al sales | | 2018 | | 2019 | | | |
| November - December 2017 | \$ | 72,883.76 | \$ | 54,662.82 | \$ | 18,220.94 | | | |
| January - October 2018 | \$ | 93,491.76 | \$ | 70,118.82 | \$ | 23,372.94 | | | |
| | | | | | | 75% allocated to | | 25% allocated to | |
| | | | | | | 2019 | | 2020 | |
| November - December 2018 | \$ | 74,926.60 | | | \$ | 56,194.95 | \$ | 18,731.65 | |
| | | | | | 75% | allocated to 2019 | 25% | allocated to 2020 | |
| January 2019 - March 2019 | \$ | 39,680 | | | \$ | 29,760.00 | \$ | 9,920.00 | |
| April 2019- October 2019 | \$ | 31,235 | | | \$ | 23,426.25 | \$ | 7,808.75 | |
| Revenue allocation by Year Revenue | | | \$ | 124,781.64 | \$ | 150,975.08 | \$ | 36,460.40 | \$ 312,217.12 |
| Revenue for 1st quarter | | | | | \$ | 37,743.77 | | | |

City of Louisville

Department of Planning and Building Safety

749 Main Street + Louisville CO 80027 + 303.335.4592 + www.louisvilleco.gov

Date: May 17, 2019

To: Finance Committee

From: Rob Zuccaro, Planning and Building Safety Director

Re: McCaslin Parcel O Redevelopment Study Fiscal Analysis Review

SUMMARY:

On February 5, 2019, staff presented Council with the final McCaslin Parcel O Redevelopment Study. The Study provided several recommendations on City actions that could be taken to foster redevelopment within Parcel O that would maximize retail development options and fiscal benefits to the City. The study considered market feasibility, financial feasibility, City fiscal impact and public desires for development of the property as the main factors in the analysis.

Three potential redevelopment scenarios were analyzed against these factors:

Alternative 1

- Re-tenant existing vacant/underutilized lots and buildings
- Includes two retail tenants (70,000 sq. ft.), one office use (35,000 sq. ft.), entertainment or fitness (35,000 sq. ft.), and storage/back office (60,000 sq. ft.)

Alternative 2

- Partial redevelopment of two or more of the larger existing lots. May reuse one, but not all existing buildings.
- Includes two retail uses (35,000 sq. ft. and 15,000 sq. ft.), one non-retail use such as fitness, recreation or entertainment (35,000 sq. ft.), 120-room hotel, and 245 multi-family residential units.

Alternative 3

- Comprehensive redevelopment with land assembly (may be phased over time).
- Represents inclusion of existing retail uses and market demand for additional retail (115,000 sq. ft.), one entertainment or fitness use (35,000 sq. ft.), office uses (65,000 sq. ft.), 120-room hotel, and 525 multi-family residential units.

All scenarios assumed the same capture of the 10-year forecasted demand for new sales-tax generating commercial development and included other market feasible land uses that could support a desirable retail environment. Finance Committee has requested a review of the fiscal analysis information presented in the Study. The City's Fiscal Impact Model was used in the analysis with market information provided by the City's consultant, EPS. Where data was not provided by EPS, staff used the City's standard assumptions. Attached for review are the following documents:

- Development scenario summary and market inputs provided by EPS.
 This data includes building area or units by land use, sales tax generation, income levels for scenarios that include new residential development, market and construction values and development absorption schedules.
- Fiscal Impact Model data input tables.
- Fiscal Impact Model summary table of revenues and expenditures.

The results of the fiscal analysis summarized in the <u>Study</u> can be found on p. 80 (existing conditions), p. 84 (Scenario 1), pp. 88-89 (Scenario 2) and pp. 93-94 (Scenario 3). All redevelopment scenarios demonstrated increases in the net positive fiscal impact to the City to varying degrees.

Staff will be available at this meeting to answer questions about the fiscal analysis.

Table 1
Parcel O Development Scenarios

| | Scena | ario 1 - Refill Bo | xes | Sc | enario 2 - Hybrid | d | Scenar | io 3 - Redevelop | ment |
|----------------------------------|-------|--------------------|------------|-------|-------------------|------------|--------|------------------|------------|
| | Acres | Square Feet | % of Acres | Acres | Square Feet | % of Acres | Acres | Square Feet | % of Acres |
| Retail | 12.0 | 70,000 | 27% | 7.3 | 50,000 | 16% | 14.5 | 115,000 | 33% |
| Entertainment/Fitness | 6.7 | 35,000 | 15% | 5.3 | 35,000 | 12% | 3.5 | 35,000 | 8% |
| Office/Medical Office/Acute Care | 5.3 | 35,000 | 12% | 0.0 | 0 | 0% | 3.0 | 65,000 | 7% |
| Hotel (rooms) | 0.0 | 0 | 0% | 3.5 | 120 | 8% | 4.0 | 120 | 9% |
| Multifamily (units) | 0.0 | 0 | 0% | 7.0 | 245 | 16% | 15.0 | 525 | 34% |
| Back-Office/ Storage | 0.0 | 60,000 | 0% | 0.0 | 0 | 0% | 0.0 | 0 | 0% |
| Unused/Unusable/ROW/Drainage | 0.0 | 15,000 | 0% | 1.0 | 15,000 | 2% | 4.6 | N/A | 10% |
| Total | 24.0 | | | 24.0 | | | 44.6 | | |

Source: Economic & Planning Systems

Table 2 Fiscal Impact Analysis Inputs

| Description | Factor | Unit |
|--------------------------------------|----------------|----------|
| Residential | | |
| Est. Market Value | \$225,000 | per unit |
| Construction Value | \$112,500 | per unit |
| Resident Income as % of Market Value | 25-30% | |
| Retail | | |
| Est. Market Value | \$210 | per SF |
| Construction Value | \$105 | per SF |
| Sales per Sq. Ft | | |
| Anchors | \$300 | per SF |
| In-Line | \$225 | per SF |
| Office Est. Market Value | \$250 | per SF |
| Construction Value | \$230 \$125 | per SF |
| Construction value | ΨΙΖΟ | per or |
| Hotel Est, Market Value | \$185,000 | per room |
| Construction Value | \$92,500 | per room |
| Construction value | ψ32,300 | per room |

Source: Economic & Planning Systems

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Table 3
Development Absorption Schedule

| Description | Total | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 |
|-----------------------------------|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Scenario 1 | | | | | | | | | | | |
| Retail (sf) | 70,000 | 35,000 | 35,000 | | | | | | | | |
| Entertainment/Fitness (sf) | 35,000 | | 35,000 | | | | | | | | |
| Multifamily (units) Hotel (rooms) | 0 | | | | | | | | | | |
| Office (sf) | 35,000 | | | 35,000 | | | | | | | |
| Gillec (SI) | 00,000 | | | 55,555 | | | | | | | |
| Scenario 2 | | | | | | | | | | | |
| Retail (sf) | 50,000 | 35,000 | 5,000 | 5,000 | 5,000 | | | | | | |
| Entertainment/Fitness (sf) | 35,000 | | 35,000 | | | | | | | | |
| Multifamily (units) | 245 | | | 123 | 122 | 400 | | | | | |
| Hotel (rooms) Office (sf) | 120 0 | | | | | 120 | | | | | |
| Office (SI) | U | | | | | | | | | | |
| Scenario 3 | | | | | | | | | | | |
| Retail (sf) | 115,000 | | 35,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Entertainment/Fitness (sf) | 35,000 | | 35,000 | | | | | | | | |
| Multifamily (units) | 525 | | | 130 | 130 | | | 135 | 130 | | |
| Hotel (rooms) | 120 | | | | | 120 | | | | | |
| Office (sf) | 65,000 | | | | | | 65,000 | | | | |
| Annualized | | | | | | | | | | | _ |
| Scenario 1 | | | | | | | | | | | |
| Retail (sf) | 70,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Entertainment/Fitness (sf) | 35,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Multifamily (units) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hotel (rooms) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office (sf) | 35,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Scenario 2 | | | | | | | | | | | |
| Retail (sf) | 50,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Entertainment/Fitness (sf) | 35,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Multifamily (units) | 245 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 |
| Hotel (rooms) | 120 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Office (sf) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Scenario 3 | | | | | | | | | | | |
| Retail (sf) | 115,000 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 |
| Entertainment/Fitness (sf) | 35,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Multifamily (units) | 525 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 |
| Hotel (rooms) Office (sf) | 120 65,000 | 12 6,500 |
| Office (SI) | 05,000 | 0,500 | 0,500 | 0,500 | 0,500 | 0,500 | 0,500 | 0,500 | 0,500 | 0,500 | 0,500 |

Source: Economic & Planning Systems

[\]epsdc02\Proj\183049-Louisville McCaslin Redevelopment Analysis\Data\[183049-Fiscal Inputs.xlsx]Absorption Schedule

Alternative 1

| | | | Potential New | | Annual Absorption/ | Cumulative S | quare Footag | e Developed |
|---------------------|------------------------|-------------------------|---------------------------|--------------------|--------------------|--------------|--------------|-------------|
| Land Use Profile | | | Development | Type of Absorption | Percent Absorbed | Year 1 | Year 2 | Year 3 |
| Entertainment | 93.17 Vehicle Trips | 28% Adj. Factor | 35,000 Sq. Ft. | Custom | 35,000 Sq. Ft. | | | |
| Market Value: | \$210 Per Sq. Ft. | Construction Value: | \$80 Per Sq. Ft. | | 0.00% | | 35,000 | 35,000 |
| Employment Density: | 2.86 Per 1,000 Sq. Ft. | \$50 Sales Per Sq. Ft. | \$1,200 Spending per Emp. | | | | | |
| Retail 25-50k | 86.56 Vehicle Trips | 31% Adj. Factor | 70,000 Sq. Ft. | Custom | 70,000 Sq. Ft. | | | |
| Market Value: | \$210 Per Sq. Ft. | Construction Value: | \$80 Per Sq. Ft. | Castom | 0.00% | 35,000 | 70,000 | 70,000 |
| Employment Density: | 2.86 Per 1,000 Sq. Ft. | \$300 Sales Per Sq. Ft. | \$1,200 Spending per Emp. | | | | | |
| Existing Retail | 86.56 Vehicle Trips | 31% Adj. Factor | 75,798 Sq. Ft. | Custom | 75,798 Sq. Ft. | | | |
| Market Value: | \$210 Per Sq. Ft. | Construction Value: | \$0 Per Sq. Ft. | Castoni | 0.00% | 75,798 | 75,798 | 75,798 |
| Employment Density: | 2.86 Per 1,000 Sq. Ft. | \$225 Sales Per Sq. Ft. | \$1,200 Spending per Emp. | | | | | |
| Existing Bank | 18.31 Vehicle Trips | 50% Adj. Factor | 7,556 Sq. Ft. | Custom | 7,556 Sq. Ft. | | | |
| Market Value: | \$250 Per Sq. Ft. | Construction Value: | \$0 Per Sq. Ft. | | 0.00% | 7,556 | 7,556 | 7,556 |
| Employment Density: | 4.13 Per 1,000 Sq. Ft. | \$0 Sales Per Sq. Ft. | \$5,000 Spending per Emp. | | | | | |
| Office 25-50k | 15.50 Vehicle Trips | 50% Adj. Factor | 35,000 Sq. Ft. | Custom | 35,000 Sq. Ft. | | | |
| Market Value: | \$250 Per Sq. Ft. | Construction Value: | \$185 Per Sq. Ft. | 00010111 | 0.00% | | | 35,000 |
| Employment Density: | 3.88 Per 1,000 Sq. Ft. | \$0 Sales Per Sq. Ft. | \$5,000 Spending per Emp. | | | | | |
| Storage/Warehouse | 9.32 Vehicle Trips | 50% Adj. Factor | 60,000 Sq. Ft. | Custom | 60,000 Sq. Ft. | | | |
| Market Value: | \$250 Per Sq. Ft. | Construction Value: | \$0 Per Sq. Ft. | | 0.00% | 60,000 | 60,000 | 60,000 |
| Employment Density: | 0.10 Per 1,000 Sq. Ft. | \$0 Sales Per Sq. Ft. | \$5,000 Spending per Emp. | | | | | |
| - | TOTAL | _ | 283,354 Sq. Ft. | • | _ | | | |

Alternative 2

| Taxable Sales Captured in Town: | | | | | | | | | | |
|---|--|---|---|--|---|----------------------------|-------------------------------------|--|----------------------------|--|
| | Partial Redevelopment (L | ots 2 & 3) | Go To I | Main Menu | | | | | | |
| | 40% | In URA?: | No | | | | | | | |
| RESIDENTIAL DEVELOPMENT COMP | ONENT | | | | | | | | | |
| _ | | | Potential New | | Annual Absorption/ | Cumulative L | | | | |
| Land Use Profile | | | Development | Type of Absorption | Percent Absorbed | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
| Residential Low Density | 2.57 Persons Per Unit | 48 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | |
| Market Value: | \$600,000 Per Unit | 9.52 Vehicle Trips | 50% Adj. Factor | | 10.00% | | | | | |
| Construction Value | \$300,000 Per Unit | \$132,000 HH Income | 35% on Taxables Items | | | | | | | |
| Residential Medium Density | 1.26 Persons Per Unit | 8 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | |
| Market Value: | \$450,000 Per Unit | 5.81 Vehicle Trips | 50% Adj. Factor | | 10.00% | | | | | |
| Construction Value | \$225,000 Per Unit | \$99,000 HH Income | 35% on Taxables Items | | | | | | | |
| Residential High Density | 1.38 Persons Per Unit | 8 Lin. Ft. Lot Width | 245 Units | Custom ▼ | 245 Units | | | | | |
| Market Value: | \$225,000 Per Unit | 6.59 Vehicle Trips | 50% Adj. Factor | | 0.00% | | | 123 | 245 | 245 |
| Construction Value | \$112,500 Per Unit | \$67,500 HH Income | 35% on Taxables Items | | | | | | | |
| BCHA Townhomes | 1.26 Persons Per Unit | 8 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | |
| Market Value: | \$0 Per Unit | 3.44 Vehicle Trips | 50% Adj. Factor | Custom | 50.00% | | | | | |
| Construction Value | \$0 Per Unit | \$50,000 HH Income | 38% on Taxables Items | | | | | | | |
| BCHA Aparlments | 1.38 Persons Per Unil | 8 Lin. Fl. Lol Width | 0 Unils | Custom | 0 Unils | | | | | |
| Market Value: | \$0 Per Unit | 3.44 Vehicle Trips | 50% Adj. Factor | Custom | 50.00% | | | | | |
| Construction Value | \$0 Per Unit | \$46,000 HH Income | 38% on Taxables Items | | | | | | | |
| Housing Unit Type 6 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | Custom | 0.00% | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items | | | | | | | |
| Housing Unit Type 7 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | Custom | 0.00% | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items | | | | | | | |
| Housing Unit Type 8 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | Custom | 0.00% | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items | | | | | | | |
| | TOTAL | | 245 Units | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| NOVIDENIE NEVELO DA SENT | O LABORITATE | | | | | | | | | |
| NONRESIDENTIAL DEVELOPMENT C | OMPONENT | | Data wife I Nove | | Annual Absorption (| Common landing of | annana Falata | Davidana | | |
| | OMPONENT | | Potential New | Type of Absorption | Annual Absorption/ | | | ge Developed | | Vogr E |
| Land Use Profile | | 28% Adi Factor | Development | Type of Absorption | Percent Absorbed | Cumulative S | quare Foota Year 2 | ge Developed Year 3 | I Year 4 | Year 5 |
| Land Use Profile Entertainment | 93.17 Vehicle Trips | 28% Adj. Factor | Development 35,000 Sq. Ft. | | Percent Absorbed 35,000 Sq. Ft. | | Year 2 | Year 3 | Year 4 | ' |
| Land Use Profile Entertainment Market Value: | 93.17 Vehicle Trips \$210 Per Sq. Ft. | Construction Value: | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. | · · · · · · · · · · · · · · · · · · · | Percent Absorbed | | | | | Year 5 35,000 |
| Land Use Profile Entertainment Market Value: Employment Density: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. | Custom | 35,000 Sq. Ft. 10.00% | | Year 2 | Year 3 | Year 4 | ' |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. | Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. | Year 1 | Year 2 35,000 | Year 3 35,000 | 35,000 | 35,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: | Development | Custom | 35,000 Sq. Ft. 10.00% | | Year 2 | Year 3 | Year 4 | ' |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% | Year 1 | Year 2 35,000 | Year 3 35,000 | 35,000 | 35,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$10,200 Spending per Emp. 15,000 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. | Year 1 | Year 2 35,000 35,000 | Year 3 35,000 35,000 | 35,000 35,000 | 35,000 35,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: | Development 35,000 Sq. Ft. \$10,5 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% | Year 1 | Year 2 35,000 | Year 3 35,000 | 35,000 | 35,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% | Year 1 | Year 2 35,000 35,000 | Year 3 35,000 35,000 | 35,000 35,000 | 35,000 35,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. | Year 1 | Year 2 35,000 35,000 | Year 3 35,000 35,000 | 35,000 35,000 | 35,000 35,000 15,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% | Year 1 | Year 2 35,000 35,000 | Year 3 35,000 35,000 | 35,000 35,000 | 35,000 35,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: Employment Density: Hotel Market Value: Employment Density: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. \$1,200 Spending per Emp. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. 10.00% | Year 1 | Year 2 35,000 35,000 | Year 3 35,000 35,000 | 35,000 35,000 | 35,000 35,000 15,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: Employment Density: Existing Retail | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 31% Adj. Factor | Development 35,000 Sq. Ft. \$10,500 Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$1,000 Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$10,500 Sq. Ft. \$10,500 Sq. Ft. \$10,500 Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. \$1,200 Spending per Emp. 75,798 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. 10.00% 75,798 Sq. Ft. | Year 1 35,000 | Year 2 35,000 35,000 5,000 | Year 3 35,000 35,000 10,000 | 35,000 35,000 15,000 | 35,000 35,000 15,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: Employment Density: Hotel Market Value: Employment Density: Existing Retail Market Value: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 86.65 Vehicle Trips \$250 Per Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: | Development 35,000 Sq. Ft. \$10,500 Sper Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$10,500 Sper Sq. Ft. \$10,500 Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$1,200 Spending per Emp. 75,798 Sq. Ft. \$0 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. 10.00% | Year 1 | Year 2 35,000 35,000 | Year 3 35,000 35,000 | 35,000 35,000 | 35,000 35,000 15,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: Employment Density: Existing Retail Market Value: Employment Density: Existing Retail | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 8.6.65 Vehicle Trips \$250 Per Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. \$1,200 Spending per Emp. 75,798 Sq. Ft. \$0 Per Sq. Ft. \$1,200 Spending per Emp. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. 10.00% 75,798 Sq. Ft. 10.00% | Year 1 35,000 | Year 2 35,000 35,000 5,000 | Year 3 35,000 35,000 10,000 | 35,000 35,000 15,000 | 35,000 35,000 15,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: Employment Density: Existing Retail Market Value: Employment Density: Existing Retail | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 86.65 Vehicle Trips \$250 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. \$1,200 Spending per Emp. 75,798 Sq. Ft. \$1,200 Spending per Emp. 75,798 Sq. Ft. \$1,200 Spending per Emp. 75,56 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. 10.00% 75,798 Sq. Ft. 10.00% | Year 1 35,000 75,798 | Year 2 35,000 35,000 5,000 | Year 3 35,000 35,000 10,000 75,798 | 35,000 35,000 15,000 | 35,000 35,000 15,000 60,000 75,798 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: Employment Density: Existing Retail Market Value: Employment Density: Existing Banks Market Value: | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 86.65 Vehicle Trips \$250 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: | Development 35,000 Sq. Ft. \$10,500 Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$10,500 Spending per Emp. 75,798 Sq. Ft. \$0 Per Sq. Ft. \$1,200 Spending per Emp. 75,556 Sq. Ft. \$0 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. 10.00% 75,798 Sq. Ft. 10.00% | Year 1 35,000 | Year 2 35,000 35,000 5,000 | Year 3 35,000 35,000 10,000 | 35,000 35,000 15,000 | 35,000 35,000 15,000 |
| Land Use Profile Entertainment Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Retail <25k Market Value: Employment Density: Hotel Market Value: Employment Density: Existing Retail Market Value: Employment Density: Existing Banks Market Value: Employment Density: Existing Banks | 93.17 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 86.65 Vehicle Trips \$250 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. | Construction Value: \$50 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 28% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 31% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 15,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. \$1,200 Spending per Emp. 75,798 Sq. Ft. \$1,200 Spending per Emp. 75,798 Sq. Ft. \$1,200 Spending per Emp. 75,56 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 10.00% 35,000 Sq. Ft. 10.00% 15,000 Sq. Ft. 10.00% 60,000 Sq. Ft. 10.00% 75,798 Sq. Ft. 10.00% | Year 1 35,000 75,798 | Year 2 35,000 35,000 5,000 | Year 3 35,000 35,000 10,000 75,798 | 35,000 35,000 15,000 | 35,000 35,000 15,000 60,000 75,798 |

Alternative 3

| SCENARIO 3: | Comprehensive Redevel | opment | Go To N | Main Menu | | | | | | | | | |
|---|--|---|---|--|--|-------------------|--------------------------|-----------------------|------------------|----------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Taxable Sales Captured in Town: | 40% | In URA?: | No | | | | | | | | | | |
| RESIDENTIAL DEVELOPMENT COMP | ONENT | | 100 mm (100 mm) | | 4 | | | | | | | | |
| | | | Potential New | STORES AND STREET | Annual Absorption/ | | ve Units Develo | | | | | | |
| Land Use Profile | | | Development | Type of Absorption | Percent Absorbed | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 |
| Residential Low Density | 2.57 Persons Per Unit | 48 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | | | | |
| Market Value: | \$400,000 Per Unit | 9.52 Vehicle Trips | 50% Adj. Factor | | 0.00% | | | | | | | | |
| Construction Value | \$200,000 Per Unit | \$880,000 HH Income | 35% on Taxables Items | | 27.1 | | | | | | | | |
| Multifamily | 1.37 Persons Per Unit | 8 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | * | | | | | | | |
| Market Value: | \$87,500 Per Unit | 6.59 Vehicle Trips | 50% Adj. Factor | 1 | 0.00% | | | | | | | | |
| Construction Value | \$43,750 Per Unit | \$38,500 HH Income | 35% on Taxables Items | | | | | | | | | | |
| Residential High Density | 1.38 Persons Per Unit | 8 Un. Ft. Lot Width | 525 Units | Custom | 525 Units | | | | | | | | |
| Market Value: | \$225,000 Per Unit | 6.59 Vehicle Trips | 50% Adj. Factor | | 0.00% | | | 130 | 260 | 260 | 260 | 385 | 520 |
| Construction Value | \$112,500 Per Unit | \$67,500 HH Income | 35% on Taxables Items | | | | | | | | | | |
| Housing Unit Type 4 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | ₩ | 0 Units | | 0 (| 0 | 0 | 0 | 0 | 0 | 0 |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | [250] | 0.00% | | | | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items | | | | | | | ببسيا | | | |
| Housing Unit Type 5 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | ~ | 0 Units | | 0 0 | | 0 | 0 | 0 | 0 | 0 |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | | 0.00% | | | | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items | | | | | | | | | | |
| Housing Unit Type 6 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | · · | 0 Units | | 0 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | 10000 | 0.00% | | | | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items | | | | | | | | | | |
| Housing Unit Type 7 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | Custom | 0 Units | | | | | | | | |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | | 0.00% | _ | | | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items | | | | | | | | | | |
| Housing Unit Type 8 | 0.00 Persons Per Unit | 0 Lin. Ft. Lot Width | 0 Units | v | 0 Units | | 0 (| 0 | 0 | 0 | 0 | 0 | 0 |
| Market Value: | \$0 Per Unit | 0.00 Vehicle Trips | 0% Adj. Factor | 1000 | 0.00% | | | | | | | | |
| Construction Value | \$0 Per Unit | \$0 HH Income | 0% on Taxables Items 525 Units | | | | | | | | | | |
| NONRESIDENTIAL DEVELOPMENT C | OMPONENT | | | | | | | | | | | | |
| | | | | | | | | | 700 | | | | |
| Land Use Profile | | Current | Potential New | | Annual Absorption/ | | ve Square Foot | | | | | | |
| | | Base | Development | Type of Absorption | Percent Absorbed | Cumulat Year 1 | ve Square Foot Year 2 | ge Develope Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 |
| Entertainment | 93.17 Vehicle Trips | Base 28% Adj. Factor | Development 35,000 Sq. Ft. | Type of Absorption | Percent Absorbed 35,000 Sq. Ft. | | Year 2 | Year 3 | Year 4 | | | | 770 |
| Market Value: | \$210 Per Sq. Ft. | 28% Adj. Factor Construction Value: | 35,000 Sq. Ft. \$105 Per Sq. Ft. | - | Percent Absorbed | | | Year 3 | Year 4 | Year 5 35,000 | Year 6 35,000 | Year 7 | Year 8 35,000 |
| Market Value: Employment Density: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. | 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. | 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. | Custom | 35,000 Sq. Ft. 0.00% | | Year 2 | Year 3 | Year 4 | | | | 770 |
| Market Value: Employment Density; Retail <25k | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips | 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor | 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 80,000 Sq. Ft. | - | 90,000 Sq. Ft. 0.00% 80,000 Sq. Ft. | | Year 2 | Year 3 | Year 4 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| Market Value: Employment Density; Retail <25k Market Value: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. | 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: | Development 35,000 Sq. Ff. \$105 Per Sq. Ff. \$1,200 Spending per Emp. 80,000 Sq. Ff. \$105 Per Sq. Ff. | Custom | 35,000 Sq. Ft. 0.00% | | Year 2 | Year 3 | Year 4 35,000 | | | | 770 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. | 8ase 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 80,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. | Custom | 90,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% | | Year 2 | Year 3 | Year 4 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips | 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor | 35,000 Sq. Ft. \$105 Per Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 80,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. | Custom | 80,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 | 35,000 40,000 | 35,000 50,000 | 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. | 8ase 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: | Development | Custom Custom | 90,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% | | Year 2 | 35,000 10,000 | 35,000 20,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. | 8ase 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. | 35,000 Sq. Ft. | Custom Custom Custom | Percent Absorbed 35,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% 35,000 Sq. Ft. 0.00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 | 35,000 40,000 | 35,000 50,000 | 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Hotel | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips | 8ase 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor | 35,000 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% 35,000 Sq. Ft. 0.00% 60,000 Sq. Ft. | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 | 35,000 50,000 35,000 | 35,000 60,000 35,000 |
| Market Value: Employment Density: Retail <25k | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. | 8ase 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: Construction Value: | 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% 35,000 Sq. Ft. 0.00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 | 35,000 40,000 | 35,000 50,000 | 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Hotel | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Pt. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. | 8 dise 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$33 Sales Per Sq. Ft. | 35,000 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% 35,000 Sq. Ft. 0.00% 60,000 Sq. Ft. 0.00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 | 35,000 50,000 35,000 | 35,000 60,000 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Hotel Market Value: Employment Density: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. | 8 dese 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 0% Adj. Factor | Development 35,000 Sq. Ft. \$105 Per Sq. Ft. \$1,200 Spending per Emp. 80,000 Sq. Ft. \$1,150 Spending per Emp. 35,000 Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. \$185 Spending per Emp. 60,000 Sq. Ft. \$185 Spending per Emp. 60,000 Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 0,00% 80,000 Sq. Ft. 0,00% 35,000 Sq. Ft. 0,00% 60,000 Sq. Ft. 0,00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 | 35,000 50,000 35,000 | 35,000 60,000 35,000 |
| Market Value: Employment Density: Retail <25k | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 0.00 Vehicle Trips \$30 Per Sq. Ft. 9.62 Per 1,000 Sq. Ft. 9.63 Per Sq. Ft. 9.64 Per 1,000 Sq. Ft. 9.65 Per Sq. Ft. 9.66 Per Sq. Ft. | 8ase 28% AdJ, Factor Construction Value: \$50 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$300 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$225 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$53 Sales Per Sq. Ft. 0% AdJ, Factor Construction Value: Construction Value: \$53 Sales Per Sq. Ft. 0% AdJ, Factor Construction Value: | Development 3.5,000 Sq. Ft. \$10.5 Per Sq. Ft. \$1.200 Spending per Emp. 80,000 Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$10.5 Per Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$185 Per Sq. Ft. \$1,200 Spending per Emp. 0 Sq. Ft. \$1,200 Spending per Emp. 0 Sq. Ft. \$0 Per Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% 35,000 Sq. Ft. 0.00% 60,000 Sq. Ft. 0.00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 | 35,000 50,000 35,000 | 35,000 60,000 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Hotel Market Value: Employment Density: Market Value: Employment Density: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 0.00 Vehicle Trips \$0 Per Sq. Ft. 0.00 Per 1,000 Sq. Ft. | 8 dise 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$235 Sales Per Sq. Ft. 0% Adj. Factor Construction Value: \$33 Sales Per Sq. Ft. 0% Adj. Factor Construction Value: \$0 Sales Per Sq. Ft. | ## Development ## 35,000 Sq. Ft. ## \$105 Per Sq. Ft. ## \$1,200 Spending per Emp. ## 80,000 Sq. Ft. ## \$1,200 Spending per Emp. ## 35,000 Sq. Ft. ## \$1,200 Spending per Emp. ## 60,000 Sq. Ft. ## \$1,200 Spending per Emp. ## 60,000 Sq. Ft. ## \$1,200 Spending per Emp. ## 51,200 Spending per Emp. ## \$1,200 Spending per Emp. ## \$1,200 Spending per Emp. ## \$0 Per Sq. Ft. ## \$0 Spending per Emp. | Custom Cus | Percent Absorbed 35,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% 35,000 Sq. Ft. 0.00% 60,000 Sq. Ft. 0.00% 0 Sq. Ft. 0.00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 | 35,000 50,000 35,000 | 35,000 60,000 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Hotel Market Value: Employment Density: Market Value: Employment Density: Market Value: Employment Density: Office >50k | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 0.00 Vehicle Trips \$0 Per Sq. Ft. 0.00 Per Sq. Ft. 10.00 Vehicle Trips | 8 dase 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$253 Sales Per Sq. Ft. 0% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$0 Sales Per Sq. Ft. 50% Adj. Factor | 35,000 Sq. Ft. | Custom Custom | Percent Absorbed 35,000 Sq. Ft. 0,00% 80,000 Sq. Ft. 0,00% 35,000 Sq. Ft. 0,00% 60,000 Sq. Ft. 0,00% 60,000 Sq. Ft. 0,00% 65,000 Sq. Ft. 0,00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 60,000 | 35,000 50,000 35,000 60,000 | 35,000 60,000 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: Hotel Market Value: Employment Density: Market Value: Employment Density: Market Value: Employment Density: Market Value: Market Value: Market Value: Market Value: Market Value: Market Value: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 0.00 Vehicle Trips \$0 Per Sq. Ft. 0.00 Per 1,000 Sq. Ft. 1.313 Vehicle Trips \$250 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 3.13 Vehicle Trips \$250 Per Sq. Ft. 3.13 Vehicle Trips | 8ase 28% AdJ, Factor Construction Value: \$50 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$300 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$225 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$53 Sales Per Sq. Ft. 0% AdJ, Factor Construction Value: \$5 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$5 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: \$5 Sales Per Sq. Ft. 50% AdJ, Factor Construction Value: | Development 3.5,000 Sq. Ft. \$10.5 Per Sq. Ft. \$1.200 Spending per Emp. 80,000 Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$1,200 Spending per Emp. 35,000 Sq. Ft. \$10.5 Per Sq. Ft. \$1,200 Spending per Emp. 60,000 Sq. Ft. \$1,200 Spending per Emp. 0 Sq. Ft. \$1,200 Spending per Emp. 0 Sq. Ft. \$0 Per Sq. Ft. \$0 Spending per Emp. 65,000 Sq. Ft. \$0 Spending per Emp. 65,000 Sq. Ft. \$125 Per Sq. Ft. \$125 P | Custom Cus | Percent Absorbed 35,000 Sq. Ft. 0.00% 80,000 Sq. Ft. 0.00% 35,000 Sq. Ft. 0.00% 60,000 Sq. Ft. 0.00% 0 Sq. Ft. 0.00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 | 35,000 50,000 35,000 | 35,000 60,000 35,000 |
| Market Value: Employment Density: Retail <25k Market Value: Employment Density: Retail 25-50k Market Value: Employment Density: India Market Value: Employment Density: Market Value: Employment Density: Market Value: Employment Density: Market Value: Employment Density: | \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 110.32 Vehicle Trips \$210 Per Sq. Ft. 3.33 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$0 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 8.92 Vehicle Trips \$370 Per Sq. Ft. 0.62 Per 1,000 Sq. Ft. 0.00 Vehicle Trips \$0 Per Sq. Ft. 0.00 Per Sq. Ft. 10.00 Vehicle Trips | 8 dase 28% Adj. Factor Construction Value: \$50 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$300 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$225 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$253 Sales Per Sq. Ft. 0% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$53 Sales Per Sq. Ft. 50% Adj. Factor Construction Value: \$0 Sales Per Sq. Ft. 50% Adj. Factor | 35,000 Sq. Ft. | Custom Cus | Percent Absorbed 35,000 Sq. Ft. 0,00% 80,000 Sq. Ft. 0,00% 35,000 Sq. Ft. 0,00% 60,000 Sq. Ft. 0,00% 60,000 Sq. Ft. 0,00% 65,000 Sq. Ft. 0,00% | | 35,000 | 35,000 10,000 | 35,000 20,000 | 35,000 30,000 35,000 | 35,000 40,000 35,000 60,000 | 35,000 50,000 35,000 60,000 | 35,000 60,000 35,000 60,000 |

Existing Devpt w/ Sams and Kohls Vacant

| 3.00 Vehicle Trips \$210 Per Sq. Ft. | 31% Adj. Factor | Development | Type of Absorption | Percent Absorbed | | |
|--|--|--|--|---|-------------------|---|
| the second secon | 31% Adj. Factor | | Type of Absorption | reiceni Absorbed | Year 1 | Ye |
| \$210 Per Sq. Ft. | | 86,500 Sq. Ft. | Custom | 86,500 Sq. Ft. | | |
| T-101010111 | Construction Value: | \$0 Per Sq. Ft. | | 0.00% | 86,500 | |
| 0.00 Per 1,000 Sq. Ft. | \$50 Sales Per Sq. Ft. | \$0 Spending per Emp. | | | | |
| 3.00 Vehicle Trips | 31% Adj. Factor | 107,000 Sq. Ft. | Custom | 107,000 Sq. Ft. | | |
| \$210 Per Sq. Ft. | Construction Value: | \$0 Per Sq. Ft. | | 0.00% | 107,000 | |
| 0.00 Per 1,000 Sq. Ft. | \$0 Sales Per Sq. Ft. | \$0 Spending per Emp. | | | | |
| 86.56 Vehicle Trips | 31% Adj. Factor | 75,798 Sq. Ft. | Custom | 75,798 Sq. Ft. | | |
| \$210 Per Sq. Ft. | Construction Value: | \$0 Per Sq. Ft. | | 0.00% | 75,798 | |
| 2.86 Per 1,000 Sq. Ft. | \$225 Sales Per Sq. Ft. | \$1,200 Spending per Emp. | | | | |
| 18.31 Vehicle Trips | 50% Adj. Factor | 7,556 Sq. Ft. | Custom | 7,556 Sq. Ft. | | |
| \$250 Per Sq. Ft. | Construction Value: | \$0 Per Sq. Ft. | | 0.00% | 7,556 | |
| 4.13 Per 1,000 Sq. Ft. | \$0 Sales Per Sq. Ft. | \$5,000 Spending per Emp. | | | | |
| 15.50 Vehicle Trips | 50% Adj. Factor | 35,000 Sq. Ft. | Custom | 35,000 Sq. Ft. | | |
| \$250 Per Sq. Ft. | Construction Value: | \$185 Per Sq. Ft. | | 0.00% | | |
| 3.88 Per 1,000 Sq. Ft. | \$0 Sales Per Sq. Ft. | \$5,000 Spending per Emp. | | | | |
| 9.32 Vehicle Trips | 50% Adj. Factor | 60,000 Sq. Ft. | Custom | 60,000 Sq. Ft. | | |
| \$250 Per Sq. Ft. | Construction Value: | \$0 Per Sq. Ft. | | 0.00% | | |
| 0.10 Per 1,000 Sq. Ft. | \$0 Sales Per Sq. Ft. | \$5,000 Spending per Emp. | | | | |
| | \$210 Per Sq. Ft. 0.00 Per 1,000 Sq. Ft. 86.56 Vehicle Trips \$210 Per Sq. Ft. 2.86 Per 1,000 Sq. Ft. 18.31 Vehicle Trips \$250 Per Sq. Ft. 4.13 Per 1,000 Sq. Ft. 15.50 Vehicle Trips \$250 Per Sq. Ft. 3.88 Per 1,000 Sq. Ft. 9.32 Vehicle Trips \$250 Per Sq. Ft. | \$210 Per Sq. Ft. Construction Value: 0.00 Per 1,000 Sq. Ft. \$0 Sales Per Sq. Ft. 86.56 Vehicle Trips 31% Adj. Factor \$210 Per Sq. Ft. Construction Value: 2.86 Per 1,000 Sq. Ft. \$225 Sales Per Sq. Ft. 18.31 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. 15.50 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. Construction Value: 3.88 Per 1,000 Sq. Ft. \$0 Sales Per Sq. Ft. 9.32 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. 9.32 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. 0.10 Per 1,000 Sq. Ft. \$0 Sales Per Sq. Ft. | \$210 Per Sq. Ft. Construction Value: \$0 Per Sq. Ft. 0.00 Per 1,000 Sq. Ft. \$0 Sales Per Sq. Ft. \$0 Spending per Emp. 86.56 Vehicle Trips 31% Adj. Factor \$210 Per Sq. Ft. Construction Value: \$0 Per Sq. Ft. \$225 Sales Per Sq. Ft. \$1,200 Spending per Emp. 18.31 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. Construction Value: \$0 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 15.50 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. Construction Value: \$5,000 Spending per Emp. 15.50 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 18.88 Per 1,000 Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 19.32 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 19.32 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 19.32 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle Trips \$50% Adj. Factor \$50,000 Spending Per Emp. 19.32 Vehicle | \$210 Per Sq. Ft. Construction Value: \$0 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$0 Spending per Emp. 86.56 Vehicle Trips 31% Adj. Factor \$210 Per Sq. Ft. \$225 Sales Per Sq. Ft. \$1,200 Spending per Emp. 18.31 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 18.31 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 15.50 Vehicle Trips 50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 15.50 Vehicle Trips \$50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 9.32 Vehicle Trips \$50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 9.32 Vehicle Trips \$50% Adj. Factor \$250 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. 10.10 Per 1,000 Sq. Ft. \$0 Sales Per Sq. Ft. \$5,000 Spending per Emp. | \$210 Per Sq. Ft. | \$210 Per Sq. Ft. Construction Value: \$0 Per Sq. Ft. \$0 Sales Per Sq. Ft. \$0 Spending per Emp. 86.56 Vehicle Trips 31% Adj. Factor \$210 Per Sq. Ft. Construction Value: \$0 Per Sq. Ft. \$0 Per Sq. Ft. \$0 Per Sq. Ft. \$0.00% 75,798 Sq. Ft. \$0.00% |

| Fiscal Impact Model | Per \$1,000 | | | | | |
|----------------------------|---------------|------|-----------------|------|-----------------|------|
| 20-Year Output | SCENARIO | · | 1 | | | • |
| | Alternative 1 | | Alternative 2 – | | Alternative 3 – | |
| Revenue by Fund | - Re-tenant | % | Partial | % | Comprehensive | % |
| • | | | Redevelopment | | Redevelopment | |
| General Fund | \$14,006 | 62% | \$16,769 | 64% | \$17,456 | 63% |
| Open Spaces & Parks Fund | \$2,122 | 9% | \$2,118 | 8% | \$2,223 | 8% |
| Lottery Fund | \$0 | 0% | \$0 | 0% | \$0 | 0% |
| Historic Preservation Fund | \$730 | 3% | \$733 | 3% | \$779 | 3% |
| Capital Projects Fund | \$5,798 | 26% | \$6,586 | 25% | \$7,050 | 26% |
| TOTAL REVENUE | \$22,656 | 100% | \$26,206 | 100% | \$27,509 | 100% |
| Expenditures by Fund | | | | | | |
| General Fund | \$3,513 | 75% | \$5,062 | 65% | \$7,710 | 61% |
| Open Spaces & Parks Fund | \$0 | 0% | \$124 | 2% | \$234 | 2% |
| Lottery Fund | \$0 | 0% | \$0 | 0% | \$0 | 0% |
| Historic Preservation Fund | \$0 | 0% | \$0 | 0% | \$0 | 0% |
| Capital Projects Fund | \$1,179 | 25% | \$2,548 | 33% | \$4,789 | 38% |
| TOTAL EXPENDITURES | \$4,692 | 100% | \$7,735 | 100% | \$12,733 | 100% |
| NET FISCAL RESULT BY FUND | | | | | | |
| General Fund | \$10,493 | | \$11,706 | | \$9,746 | |
| Open Spaces & Parks Fund | \$2,122 | | \$1,993 | | \$1,989 | |
| Lottery Fund | \$0 | | \$0 | | \$0 | |
| Historic Preservation Fund | \$730 | | \$733 | | \$779 | |
| Capital Projects Fund | \$4,620 | | \$4,038 | | \$2,261 | |
| NET FISCAL IMPACT | \$17,964 | | \$18,471 | | \$14,775 | |

| Fiscal Impact Model | Per \$1,000 | |
|----------------------------|---------------|------|
| 20-Year Output | SCENARIO | |
| | Existing Dvpt | |
| Revenue by Fund | Sams/Kohls | % |
| - | Vacant | |
| General Fund | \$8,129 | 65% |
| Open Spaces & Parks Fund | \$1,067 | 8% |
| Lottery Fund | \$0 | 0% |
| Historic Preservation Fund | \$364 | 3% |
| Capital Projects Fund | \$2,993 | 24% |
| TOTAL REVENUE | \$12,553 | 100% |
| Expenditures by Fund | | |
| General Fund | \$1,423 | 76% |
| Open Spaces & Parks Fund | \$0 | 0% |
| Lottery Fund | \$0 | 0% |
| Historic Preservation Fund | \$0 | 0% |
| Capital Projects Fund | \$451 | 24% |
| TOTAL EXPENDITURES | \$1,873 | 100% |
| NET FISCAL RESULT BY FUND | | |
| General Fund | \$6,707 | |
| Open Spaces & Parks Fund | \$1,067 | |
| Lottery Fund | \$0 | |
| Historic Preservation Fund | \$364 | |
| Capital Projects Fund | \$2,542 | |
| NET FISCAL IMPACT | \$10,680 | |



FINANCE COMMITTEE COMMUNICATION

SUBJECT: SALES TAX REPORTS FOR THE MONTH ENDED MARCH 31,

2019

DATE: MAY 17, 2019

PRESENTED BY: PENNEY BOLTE, FINANCE DEPARTMENT

SUMMARY:

Attached are the monthly revenue reports for sales tax, lodging tax, auto use tax, consumer use tax, and building use tax for the month ending March 31, 2019. Also included are the monthly and quarterly reports on sales tax revenue by area, by industry (for both inside and outside City), revenue by area graphs for restaurants, and historical revenue.

Total revenue through March 2019 for the specific taxes contained on the Revenue History report, decreased 2% YTD from the same period in 2018.

The month of March 2019 ended with total sales tax revenue up 8.2% from March 2018. YTD sales tax revenue for Q1-2019 is 0.4% above 2018 and 5.6% below budget. Excluding audit revenue, sales tax is trending 1.1% below 2018 YTD.

Lodging tax revenue for March 2019 decreased 6.9% from March 2018, and YTD revenue for Q1-2019 is down 17.5% as compared to 2018. Lodging tax revenue is currently 20.6% below budget.

Auto use tax revenue for March 2019 decreased 6.2% from March 2018. YTD revenue for Q1-2019 is up 14.9% to 2018 and 14.5% above budget.

Building use tax revenue for March 2019 decreased 19% from March 2018. YTD revenue for Q1-2019 is 34.9% below 2018 revenue YTD, and 16.3% below budget.

Consumer use tax revenue for March 2019 increased 9.3% from March 2018 and YTD revenue for Q1-2019 is currently 19.2% above 2018. Consumer use is 38.9% above budget. Excluding audit revenue, consumer use tax is trending 14.7% above 2018 YTD.

The monthly and quarterly sales tax revenue by area reports represent the YTD retail health of various quadrants of the City. These reports include <u>all</u> vendors remitting tax to the City.

The Monthly Revenue by Area report for March 2019 indicates gains for Outside City, Downtown, CTC, Hwy 42 North, Pine Street, and Centennial Valley. The areas

SUBJECT: SALES TAX REPORTS FOR THE MONTH ENDED MARCH 31, 2019

DATE: MAY 22, 2019 PAGE 2 OF 2

Interchange, Louisville Plaza, McCaslin North, Hwy 42 South, South Boulder Road, South Suburban and Residential, declined for the month.

The Quarterly Revenue by Area sales tax report through 1st quarter 2019 is a one-page snapshot for major areas in the City. The original sectors are combined into Western, Eastern, Northern, Central and Outside City areas. The Outside City, Downtown/Central, and CTC/Eastern sectors of the City recognized gains through Q1-2019, but the McCaslin/Western and South Boulder Rd/Northern sectors declined for the quarter.

The monthly and quarterly sales tax revenue by industry reports represent the retail health of individual industry sectors of the City. These reports include <u>all</u> vendors remitting tax to the City.

The Monthly Revenue by Industry report for March 2019 indicates gains in most industries except; Grocery, General Merchandise, Wholesale, Apparel and Agriculture. Services, Other Retail, Manufacturing and Construction.

As with the Quarterly Revenue by Area report, the Quarterly Revenue by Industry sales tax report through 1st quarter 2019 represents industry sectors that have been grouped together and are color-coded.

All major industry sectors ended up for 1st quarter 2019 except Grocery and General Merchandise. Also included are separate quarterly reports by industry for Inside-City and Outside-City sales tax revenue. Through Q1-2019, Inside-City sales tax revenue decreased overall by 6.5%, and Outside-City sales tax revenue increased 12.2% as compared to 2018.

The Restaurant Revenue graphs indicate Eating and Drinking establishment revenue is basically flat to 2018. 1st quarter revenue for 2019 reflects slight increases for Downtown and McCaslin areas while SBR/Hwy 42, Louisville Plaza and the Interchange were flat or declined slightly.

The Historical quarterly report excludes audit revenue and provides 1st quarter comparisons from 2012 to present.

CITY OF LOUISVILLE

Revenue History 2015 through 2019

| YEAR | MONTH | CALECTAY C | ONE HEETAV | DIDCHISTAY A | LITO LICE TAY | LODGING TAY | ALIDIT DEVENUE | TOTAL |
|------|--|--------------------|---------------------|--------------------|--------------------|------------------|---------------------|------------------------|
| 2019 | MONTH | SALES TAX C | ONS. USE TAX | BLDG USE TAX A | UTO USE TAX | LODGING TAX | AUDIT REVENUE | TOTAL |
| 2013 | JANUARY | 1,071,558 | 127,245 | 86,568 | 201,074 | 21,423 | 18,826 | 1,526,693 |
| | FEBRUARY | 936,429 | 147,890 | 263,922 | 118,258 | 21,707 | 67,844 | 1,556,050 |
| | MARCH | 1,334,863 | 152,930 | 65,076 | 142,231 | 27,356 | 74,188 | 1,796,643 |
| | APRIL | | | | | | | - |
| | MAY | | | | | | | - |
| | JUNE | | | | | | | - |
| | JULY | | | | | | | - |
| | AUGUST | | | | | | | - |
| | SEPTEMBER | | | | | | | - |
| | OCTOBER | | | | | | | - |
| | NOVEMBER | | | | | | | - |
| | DECEMBER | | | | | | | - |
| | | | | | | | | |
| | YTD TOTALS | 3,342,849 | 428,066 | 415,566 | 461,562 | 70,486 | 160,857 | 4,879,386 |
| 2018 | YTD Variance % to Prior Year | -1.1% | 14.7% | -34.9% | 14.9% | -17.5% | 62.4% | -2.0% |
| 2018 | JANUARY | 1,141,972 | 128,132 | 293,454 | 114,134 | 29,376 | 13,506 | 1,720,575 |
| | FEBRUARY | 984,046 | 102,847 | 264,342 | 135,811 | 26,701 | 22,330 | 1,536,077 |
| | MARCH | 1,254,090 | 142,326 | 80,344 | 151,611 | 29,394 | 63,215 | 1,720,980 |
| | APRIL | 1,131,949 | 124,051 | 131,283 | 134,771 | 32,459 | 6,816 | 1,561,328 |
| | MAY | 1,284,619 | 86,666 | 86,100 | 124,497 | 44,481 | (24,431) | 1,601,930 |
| | JUNE | 1,458,894 | 144,902 | 67,534 | 100,297 | 57,035 | 30,865 | 1,859,528 |
| | JULY | 1,247,212 | 74,536 | 202,707 | 189,545 | 58,802 | 18,943 | 1,791,745 |
| | AUGUST | 1,198,848 | 98,692 | 356,991 | 286,799 | 58,980 | 196,689 | 2,196,997 |
| | SEPTEMBER | 1,425,270 | 145,883 | 295,455 | 233,665 | 45,157 | 125,089 | 2,270,519 |
| | OCTOBER | 1,187,020 | 103,396 | 294,551 | 240,914 | 39,845 | 10,093 | 1,875,820 |
| | NOVEMBER | 1,113,867 | 98,406 | 128,352 | 173,601 | 31,504 | 24,264 | 1,569,994 |
| | DECEMBER | 1,889,403 | 194,260 | 71,376 | 146,093 | 18,792 | 82,181 | 2,402,104 |
| | | | | | | | | |
| | YTD TOTALS | 15,317,190 | 1,444,095 | 2,272,490 | 2,031,737 | 472,526 | 569,560 | 22,107,598 |
| 2017 | YTD Variance % to Prior Year | 9.8% | 5.1% | 24.6% | 36.5% | -8.6% | -43.8% | 9.6% |
| 2017 | JANUARY | 1,052,366 | 120,516 | 275,878 | 144,997 | 27,069 | 27,040 | 1,647,866 |
| | FEBRUARY | 864,842 | 92,210 | 103,187 | 110,561 | 24,240 | 8,935 | 1,203,976 |
| | MARCH | 1,182,825 | 127,911 | 300,687 | 123,024 | 33,056 | 48,822 | 1,816,325 |
| | APRIL | 1,044,230 | 108,870 | 95,596 | 92,463 | 34,743 | 97,793 | 1,473,695 |
| | MAY | 1,183,115 | 88,324 | 76,348 | 137,918 | 49,217 | 20,318 | 1,555,239 |
| | JUNE | 1,336,406 | 188,150 | 151,145 | 96,187 | 61,489 | 600,842 | 2,434,220 |
| | JULY | 1,137,813 | 82,143 | 94,455 | 123,752 | 61,409 | 25,805 | 1,525,376 |
| | AUGUST | 1,119,641 | 78,263 | 126,830 | 145,656 | 67,270 | 16,805 | 1,554,465 |
| | SEPTEMBER | 1,209,258 | 172,598 | 125,682 | 140,721 | 51,452 | 60,646 | 1,760,358 |
| | OCTOBER | 1,154,708 | 74,279 | 164,724 | 122,230 | 49,334 | 11,343 | 1,576,618 |
| | NOVEMBER | 1,112,434 | 87,717 | 37,893 | 132,970 | 26,870 | 45,130 | 1,443,015 |
| | DECEMBER | 1,554,048 | 153,334 | 271,190 | 118,218 | 30,714 | 50,309 | 2,177,813 |
| | | | | | | | | |
| | YTD TOTALS YTD Variance % to Prior Year | 13,951,686 8.7% | 1,374,317 -16.0% | 1,823,614 -8.9% | 1,488,699 9.7% | 516,863 3.3% | 1,013,786 135.0% | 20,168,965 7.5% |
| 2016 | TTD Variance % to Filor Tear | 0.770 | -10.0% | -0.3/0 | 5.770 | 3.3/0 | 155.0% | 7.57 |
| 2010 | JANUARY | 886,723 | 222,163 | 174,842 | 100,855 | 25,767 | 8,203 | 1,418,554 |
| | FEBRUARY | 920,875 | 109,063 | 76,430 | 97,034 | 28,321 | 23,180 | 1,254,904 |
| | MARCH | 1,054,128 | 112,590 | 159,627 | 121,325 | 32,422 | 21,364 | 1,501,456 |
| | APRIL | 949,906 | 131,439 | 62,683 | 109,192 | 35,442 | 122,599 | 1,411,260 |
| | MAY | 1,032,963 | 93,047 | 235,856 | 90,115 | 48,597 | 24,809 | 1,525,386 |
| | JUNE | 1,216,853 | 145,283 | 510,772 | 109,738 | 56,221 | 8,832 | 2,047,699 |
| | JULY | 1,136,035 | 65,541 | 161,699 | 140,522 | 61,691 | 233 | 1,565,722 |
| | AUGUST | 1,050,800 | 124,102 | 155,447 | 112,981 | 60,005 | 3,013 | 1,506,350 |
| | SEPTEMBER | 1,153,466 | 101,636 | 64,269 | 115,244 | 49,801 | 12,266 | 1,496,681 |
| | OCTOBER | 1,003,857 | 244,682 | 305,287 | 124,471 | 46,278 | 3,267 | 1,727,843 |
| | NOVEMBER | 1,005,580 | 94,546 | 49,929 | 95,372 | 33,551 | 85,313 | 1,364,290 |
| | DECEMBER | 1,420,942 | 192,820 | 44,792 | 140,458 | 22,127 | 118,246 | 1,939,385 |
| | YTD TOTALS | 12,832,129 | 1,636,914 | 2,001,634 | 1,357,306 | 500,223 | 431,325 | 18,759,531 |
| | YTD Variance % to Prior Year | 7.2% | 28.6% | 26.3% | -1.1% | 7.2% | -6.4% | 9.5% |
| 2015 | , | ,, | _3.0,0 | _3.070 | 2.2,0 | ,, | 5.170 | 3.37 |
| | JANUARY | 930,279 | 85,960 | 65,576 | 106,340 | 24,681 | 10,554 | 1,223,389 |
| | FEBRUARY | 751,446 | 89,441 | 35,569 | 113,225 | 23,429 | 64,859 | 1,077,969 |
| | MARCH | 966,850 | 124,548 | 136,921 | 111,521 | 30,900 | 52,296 | 1,423,036 |
| | APRIL | 926,082 | 94,037 | 93,561 | 89,588 | 34,080 | 72,649 | 1,309,996 |
| | MAY | 931,057 | 89,679 | 157,466 | 93,186 | 47,601 | 36,203 | 1,355,193 |
| | JUNE | 1,116,715 | 136,236 | 42,484 | 99,549 | 51,846 | 6,755 | 1,453,585 |
| | JULY | 1,026,333 | 68,703 | 472,951 | 107,445 | 57,071 | 29,908 | 1,762,410 |
| | AUGUST | 983,178 | 95,308 | 214,635 | 131,001 | 55,216 | 61,248 | 1,540,586 |
| | SEPTEMBER | 1,097,796 | 122,579 | 98,891 | 123,913 | 45,015 | 42,235 | 1,530,430 |
| | OCTOBER NOVEMBER | 948,794 933,235 | 101,783 119,106 | 149,737 72,504 | 123,187 131,168 | 45,615 28,694 | 56,024 19,884 | 1,425,141 1,304,591 |
| | DECEMBER | 1,360,790 | 145,597 | 72,504 45,098 | 142,083 | 28,694 22,498 | 19,884 8,276 | 1,304,591 |
| | DECEMBEN | 1,500,730 | 173,337 | 75,030 | 172,003 | 22,430 | 0,270 | 1,124,342 |
| | YTD TOTALS | 11,972,557 | 1,272,978 | 1,585,392 | 1,372,205 | 466,646 | 460,891 | 17,130,668 |
| | YTD Variance % to Prior Year | 7.0% | 18.7% | 30.0% | 11.0% | 9.2% | -44.0% | 7 .3 |
| | | | - | • | | | • | 7 |

31

City of Louisville, Colorado Total Sales Tax Revenue 2015 -2019

| Month Of Sale | 2015 <u>Actual</u> | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual | Mnthly % Of 2018 | Y-T-D % Of 2018 | Mnthly % Of Budget | Y-T-D % Of Budget |
|------------------|-----------------------|----------------|----------------|----------------|----------------|----------------|------------------------|-----------------------|--------------------------|-------------------------|
| Jan | 938,911 | 890,050 | 1,054,675 | 1,150,144 | 1,201,645 | 1,071,177 | 93.1% | 93.1% | 89.1% | 89.1% |
| Feb | 808,454 | 922,502 | 866,877 | 999,636 | 1,078,423 | 987,642 | 98.8% | 95.8% | 91.6% | 90.3% |
| Mar | 979,639 | 1,055,715 | 1,189,196 | 1,259,719 | 1,343,393 | 1,362,876 | 108.2% | 100.4% | 101.5% | 94.4% |
| Apr | 968,100 | 964,682 | 1,045,769 | 1,132,162 | 1,264,715 | | 0.0% | 75.3% | 0.0% | 70.0% |
| May | 944,922 | 1,043,401 | 1,192,302 | 1,287,256 | 1,347,912 | | 0.0% | 58.7% | 0.0% | 54.9% |
| Jun | 1,120,140 | 1,218,023 | 1,859,310 | 1,467,403 | 1,541,135 | | 0.0% | 46.9% | 0.0% | 44.0% |
| Jul | 1,038,928 | 1,136,243 | 1,149,068 | 1,252,821 | 1,337,032 | | 0.0% | 40.0% | 0.0% | 37.5% |
| Aug | 993,159 | 1,053,719 | 1,134,443 | 1,202,431 | 1,306,067 | | 0.0% | 35.1% | 0.0% | 32.8% |
| Sep | 1,103,330 | 1,154,610 | 1,256,653 | 1,432,059 | 1,426,066 | | 0.0% | 30.6% | 0.0% | 28.9% |
| Oct | 954,697 | 1,003,914 | 1,160,202 | 1,187,678 | 1,278,976 | | 0.0% | 27.7% | 0.0% | 26.1% |
| Nov | 935,693 | 1,011,439 | 1,124,996 | 1,132,530 | 1,270,296 | | 0.0% | 25.3% | 0.0% | 23.8% |
| Dec | 1,364,240 | 1,422,983 | 1,571,740 | 1,896,863 | 1,762,690 | | 0.0% | 22.2% | 0.0% | 21.2% |
| Totals | 12,150,213 | 12,877,281 | 14,605,231 | 15,400,702 | 16,158,350 | 3,421,695 | | | | |
| % Of Change | 6.1% | 6.0% | 13.4% | 5.4% | 4.9% | | | | | |
| % Of Change | 6.1% | 6.0% | 13.4% | 5.4% | 4.9% | | | | | |

City of Louisville, Colorado Lodging Tax Revenue 2015 -2019

| Month Of Sale | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual | Mnthly % Of 2018 | Y-T-D % Of 2018 | Mnthly % Of Budget | Y-T-D % Of Budget |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------------|-----------------------|--------------------------|-------------------------|
| Jan | 24,681 | 25,767 | 27,069 | 29,376 | 28,563 | 21,423 | 72.9% | 72.9% | 75.0% | 75.0% |
| Feb | 23,429 | 28,321 | 24,240 | 26,701 | 27,938 | 21,707 | 81.3% | 76.9% | 77.7% | 76.3% |
| Mar | 33,963 | 32,422 | 33,056 | 29,394 | 32,278 | 27,356 | 93.1% | 82.5% | 84.8% | 79.4% |
| Apr | 34,080 | 35,442 | 34,743 | 32,459 | 34,134 | | 0.0% | 59.8% | 0.0% | 57.3% |
| May | 47,601 | 48,597 | 49,217 | 44,481 | 49,351 | | 0.0% | 43.4% | 0.0% | 40.9% |
| Jun | 51,846 | 56,221 | 61,489 | 57,035 | 54,650 | | 0.0% | 32.1% | 0.0% | 31.1% |
| Jul | 57,071 | 61,691 | 61,409 | 58,802 | 58,801 | | 0.0% | 25.3% | 0.0% | 24.7% |
| Aug | 55,216 | 60,005 | 67,270 | 58,980 | 58,738 | | 0.0% | 20.9% | 0.0% | 20.5% |
| Sep | 45,015 | 49,801 | 51,452 | 45,157 | 46,946 | | 0.0% | 18.4% | 0.0% | 18.0% |
| Oct | 45,615 | 46,278 | 49,334 | 39,845 | 46,797 | | 0.0% | 16.7% | 0.0% | 16.1% |
| Nov | 28,694 | 33,551 | 26,870 | 31,504 | 31,861 | | 0.0% | 15.5% | 0.0% | 15.0% |
| Dec _ | 22,498 | 22,127 | 30,714 | 18,792 | 25,512 | | 0.0% | 14.9% | 0.0% | 14.2% |
| Totals | 469,709 | 500,223 | 516,863 | 472,526 | 495,570 | 70,486 | | | | |
| % Of Change | 9.7% | 6.5% | 3.3% | -8.6% | 4.9% | | • | | | |

City of Louisville, Colorado Auto Use Tax Revenue 2015 -2019

| Month Of Sale | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual | Mnthly % Of 2018 | Y-T-D % Of 2018 | Mnthly % Of Budget | Y-T-D % Of Budget |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------------|-----------------------|--------------------------|-------------------------|
| Jan | 106,340 | 100,855 | 144,997 | 114,134 | 134,570 | 201,074 | 176.2% | 176.2% | 149.4% | 149.4% |
| Feb | 113,225 | 97,034 | 110,561 | 135,811 | 127,644 | 118,258 | 87.1% | 127.8% | 92.6% | 121.8% |
| Mar | 111,521 | 121,325 | 123,024 | 151,611 | 140,982 | 142,231 | 93.8% | 114.9% | 100.9% | 114.5% |
| Apr | 89,588 | 109,192 | 92,463 | 134,771 | 125,242 | | 0.0% | 86.1% | 0.0% | 87.3% |
| May | 93,186 | 90,115 | 137,918 | 124,497 | 124,331 | | 0.0% | 69.8% | 0.0% | 70.7% |
| Jun | 99,549 | 109,738 | 96,187 | 100,297 | 126,465 | | 0.0% | 60.6% | 0.0% | 59.2% |
| Jul | 107,445 | 140,522 | 123,752 | 189,545 | 140,404 | | 0.0% | 48.6% | 0.0% | 50.2% |
| Aug | 131,001 | 112,981 | 145,656 | 271,704 | 161,994 | | 0.0% | 37.8% | 0.0% | 42.7% |
| Sep | 123,913 | 115,244 | 140,721 | 233,665 | 160,993 | | 0.0% | 31.7% | 0.0% | 37.1% |
| Oct | 123,187 | 124,471 | 122,230 | 240,914 | 162,579 | | 0.0% | 27.2% | 0.0% | 32.8% |
| Nov | 131,168 | 95,372 | 132,970 | 173,601 | 131,887 | | 0.0% | 24.7% | 0.0% | 30.0% |
| Dec | 142,083 | 140,458 | 118,218 | 146,093 | 139,598 | | 0.0% | 22.9% | 0.0% | 27.5% |
| Totals | 1,372,205 | 1,357,306 | 1,488,699 | 2,016,642 | 1,676,690 | 461,562 | | | | |
| % Of Change | 11.0% | -1.1% | 9.7% | 35.5% | -16.9% | | | | | |
| • | | | | | | | | | | |

City of Louisville, Colorado Building Use Tax Revenue 2015 -2019

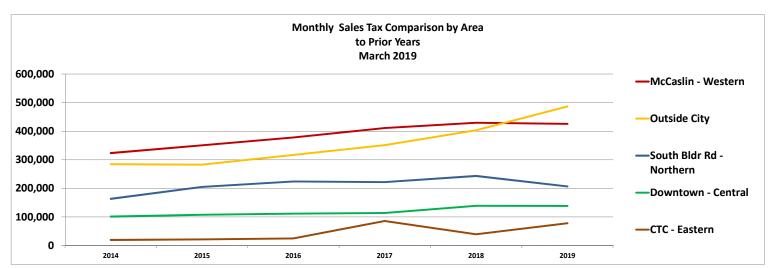
| Month Of Sale | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual | Mnthly % Of 2018 | Y-T-D % Of 2018 | Mnthly % Of Budget | Y-T-D % Of Budget |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------------|-----------------------|--------------------------|-------------------------|
| Jan | 65,576 | 174,842 | 275,878 | 293,454 | 176,723 | 86,568 | 29.5% | 29.5% | 49.0% | 49.0% |
| Feb | 35,569 | 76,430 | 103,187 | 264,342 | 135,285 | 263,922 | 99.8% | 62.8% | 195.1% | 112.3% |
| Mar | 136,921 | 159,627 | 300,687 | 80,344 | 184,296 | 65,076 | 81.0% | 65.1% | 35.3% | 83.7% |
| Apr | 93,561 | 62,683 | 95,596 | 131,263 | 125,471 | | 0.0% | 54.0% | 0.0% | 66.8% |
| May | 157,466 | 235,856 | 76,348 | 86,100 | 189,198 | | 0.0% | 48.6% | 0.0% | 51.2% |
| Jun | 42,484 | 510,772 | 151,145 | 106,167 | 194,665 | | 0.0% | 43.2% | 0.0% | 41.3% |
| Jul | 472,951 | 161,699 | 94,455 | 202,707 | 196,157 | | 0.0% | 35.7% | 0.0% | 34.6% |
| Aug | 214,635 | 155,447 | 126,830 | 356,991 | 196,118 | | 0.0% | 27.3% | 0.0% | 29.7% |
| Sep | 98,891 | 64,269 | 125,682 | 295,455 | 137,867 | | 0.0% | 22.9% | 0.0% | 27.1% |
| Oct | 149,737 | 305,287 | 164,724 | 294,551 | 203,685 | | 0.0% | 19.7% | 0.0% | 23.9% |
| Nov | 72,504 | 49,929 | 37,893 | 128,352 | 107,438 | | 0.0% | 18.6% | 0.0% | 22.5% |
| Dec | 45,098 | 44,792 | 271,190 | 71,376 | 115,277 | | 0.0% | 18.0% | 0.0% | 21.2% |
| Totals | 1,585,392 | 2,001,634 | 1,823,614 | 2,311,102 | 1,962,180 | 415,566 | | | | |
| % Of Change | 30.0% | 26.3% | -8.9% | 26.7% | -15.1% | | | | | |

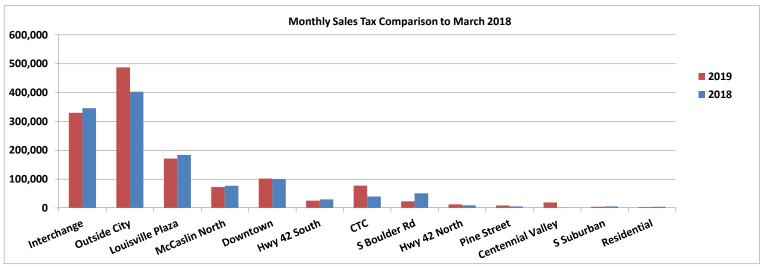
City of Louisville, Colorado Consumer Use Tax Revenue 2015 -2019

| Month Of Sale | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual | Mnthly % Of 2018 | Y-T-D % Of 2018 | Mnthly % Of Budget | Y-T-D % Of Budget |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------------|-----------------------|--------------------------|-------------------------|
| Jan | 86,310 | 226,633 | 140,390 | 132,262 | 121,031 | 142,282 | 107.6% | 107.6% | 117.6% | 117.6% |
| Feb | 92,813 | 126,682 | 97,871 | 106,800 | 94,436 | 159,797 | 149.6% | 126.4% | 169.2% | 140.2% |
| Mar | 146,179 | 129,773 | 153,044 | 173,536 | 138,558 | 189,651 | 109.3% | 119.2% | 136.9% | 138.9% |
| Apr | 94,037 | 177,473 | 204,559 | 127,868 | 128,180 | | 0.0% | 91.0% | 0.0% | 102.0% |
| May | 101,700 | 103,736 | 96,617 | 100,007 | 107,925 | | 0.0% | 76.8% | 0.0% | 83.3% |
| Jun | 139,860 | 152,470 | 252,267 | 166,583 | 164,410 | | 0.0% | 60.9% | 0.0% | 65.2% |
| Jul | 83,003 | 65,541 | 93,569 | 87,178 | 87,221 | | 0.0% | 55.0% | 0.0% | 58.4% |
| Aug | 135,998 | 124,102 | 82,678 | 257,159 | 142,969 | | 0.0% | 42.7% | 0.0% | 49.9% |
| Sep | 151,963 | 110,699 | 184,530 | 250,108 | 154,400 | | 0.0% | 35.1% | 0.0% | 43.2% |
| Oct | 140,631 | 247,533 | 78,777 | 111,410 | 145,371 | | 0.0% | 32.5% | 0.0% | 38.3% |
| Nov | 133,558 | 155,633 | 114,528 | 102,920 | 152,358 | | 0.0% | 30.4% | 0.0% | 34.2% |
| Dec | 149,597 | 227,012 | 169,722 | 268,009 | 303,241 | | 0.0% | 26.1% | 0.0% | 28.3% |
| Totals | 1,455,649 | 1,847,288 | 1,668,551 | 1,883,839 | 1,740,100 | 491,730 | _ | | | |
| % Of Change | -0.9% | 26.9% | -9.7% | 12.9% | -7.6% | | • | | | |

Monthly Sales Tax Revenue Comparisons by Area (March 2019)

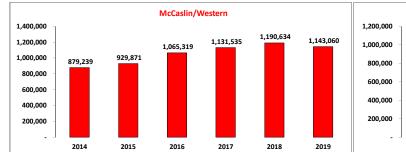
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | % Of | % |
|--------------------------|---------|---------|-----------|-----------|-----------|-----------|-------|--------|
| AREA NAME | Actual | Actual | Actual | Actual | Actual | Actual | Total | Change |
| Interchange | 258,622 | 275,056 | 286,214 | 331,977 | 345,535 | 329,579 | 24.7% | -4.6% |
| Outside City | 284,616 | 282,895 | 316,661 | 351,237 | 402,926 | 486,919 | 36.5% | 20.8% |
| Louisville Plaza | 142,548 | 156,216 | 174,219 | 167,167 | 183,569 | 171,130 | 12.8% | -6.8% |
| McCaslin North | 60,889 | 63,615 | 84,508 | 65,501 | 76,713 | 72,442 | 5.4% | -5.6% |
| Downtown | 74,149 | 76,654 | 79,658 | 79,943 | 99,781 | 101,652 | 7.6% | 1.9% |
| Hwy 42 South | 19,881 | 22,353 | 23,811 | 23,951 | 29,699 | 25,127 | 1.9% | -15.4% |
| СТС | 19,356 | 21,076 | 24,482 | 85,460 | 39,360 | 77,518 | 5.8% | 96.9% |
| S Boulder Rd | 14,229 | 40,707 | 42,550 | 46,284 | 50,465 | 22,961 | 1.7% | -54.5% |
| Hwy 42 North | 6,454 | 8,022 | 6,987 | 8,191 | 9,353 | 12,489 | 0.9% | 33.5% |
| Pine Street | 5,853 | 5,681 | 4,970 | 7,288 | 5,033 | 8,585 | 0.6% | 70.6% |
| Centennial Valley | 1,057 | 9,357 | 2,736 | 7,380 | 2,174 | 19,201 | 1.4% | 783.3% |
| S Suburban | 2,832 | 2,324 | 4,653 | 5,809 | 5,144 | 4,364 | 0.3% | -15.2% |
| Residential | 1,271 | 2,895 | 2,681 | 2,637 | 4,338 | 2,896 | 0.2% | -33.2% |
| Total Revenue | 891,756 | 966,850 | 1,054,128 | 1,182,825 | 1,254,090 | 1,334,863 | | |
| % Of Change | 8.7% | 8.4% | 9.0% | 12.2% | 6.0% | | | |

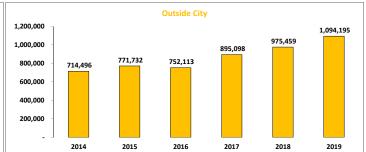


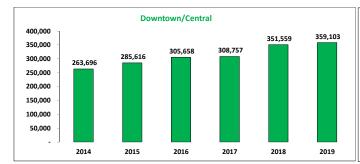


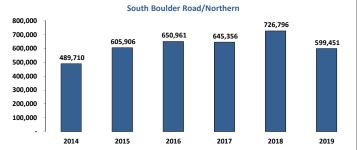
CITY OF LOUISVILLE Sales Tax Revenue History by Area (Jan. - Mar. 2019)

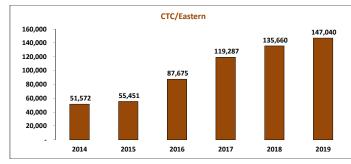
| | 2014 | % Var | 2015 | % Var | 2016 | % Var | 2017 | % Var | 2018 | % Var | 2019 | % Var | % of Total |
|--------------------------|-----------|-------|-----------|--------|-----------|--------|-----------|--------|-----------|--------|-----------|---------|------------|
| McCaslin - Western | 879,239 | 3.87% | 929,871 | 5.76% | 1,065,319 | 14.57% | 1,131,535 | 6.22% | 1,190,634 | 5.22% | 1,143,060 | -4.00% | 34.2% |
| Outside City | 714,496 | 6.31% | 771,732 | 8.01% | 752,113 | 5.26% | 895,098 | 19.01% | 975,459 | 8.98% | 1,094,195 | 12.17% | 32.7% |
| South Bldr Rd - Northern | 489,710 | 7.08% | 605,906 | 23.73% | 650,961 | 32.93% | 645,356 | -0.86% | 726,796 | 12.62% | 599,451 | -17.52% | 17.9% |
| Downtown/Central | 263,696 | 9.20% | 285,616 | 8.31% | 305,658 | 15.91% | 308,757 | 1.01% | 351,559 | 13.86% | 359,103 | 2.15% | 10.7% |
| CTC/Eastern | 51,572 | 3.04% | 55,451 | 7.52% | 87,675 | 70.01% | 119,287 | 36.06% | 135,660 | 13.72% | 147,040 | 8.39% | 4.4% |
| | 2,398,712 | 5.8% | 2,648,576 | 10.4% | 2,861,726 | 8.0% | 3,100,032 | 8.3% | 3,380,108 | 9.0% | 3,342,849 | -1.1% | |

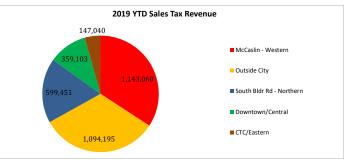


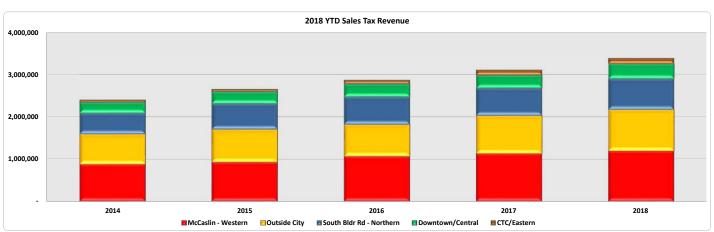






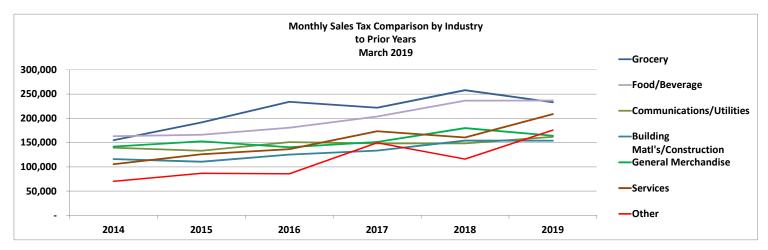


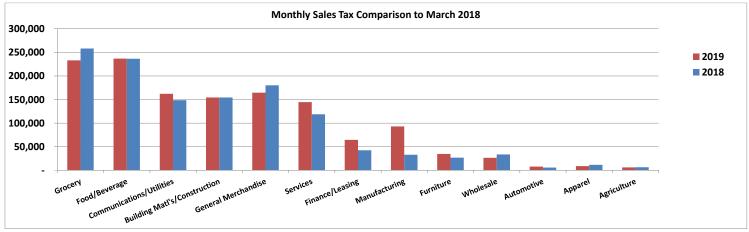




Monthly Sales Tax Revenue Comparisons by Industry (March 2019)

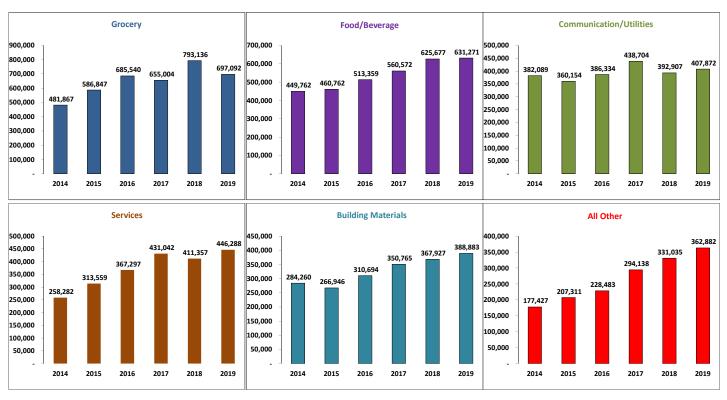
| AREA NAME | 2014 Actual | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Actual | % Of Total | % Change |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|-------------|
| | | | | | | | | |
| Food/Beverage | 163,231 | 166,228 | 180,743 | 204,020 | 236,463 | 236,831 | 17.7% | 0.2% |
| Communications/Utilities | 139,523 | 133,177 | 151,047 | 148,512 | 148,555 | 162,029 | 12.1% | 9.1% |
| Building Matl's/Construction | 116,147 | 110,586 | 125,280 | 133,492 | 154,244 | 154,218 | 11.6% | 0.0% |
| General Merchandise | 141,923 | 152,607 | 140,580 | 151,526 | 179,915 | 164,310 | 12.3% | -8.7% |
| Services | 75,869 | 90,917 | 98,687 | 136,242 | 118,472 | 144,496 | 10.8% | 22.0% |
| Finance/Leasing | 29,677 | 35,106 | 37,801 | 37,309 | 42,235 | 64,192 | 4.8% | 52.0% |
| Manufacturing | 16,313 | 24,070 | 24,460 | 84,837 | 32,739 | 92,788 | 7.0% | 183.4% |
| Furniture | 19,729 | 24,510 | 23,573 | 22,777 | 26,681 | 34,342 | 2.6% | 28.7% |
| Wholesale | 17,733 | 21,326 | 23,768 | 22,908 | 33,488 | 26,267 | 2.0% | -21.6% |
| Automotive | 5,300 | 5,229 | 1,273 | 5,169 | 5,597 | 7,523 | 0.6% | 34.4% |
| Apparel | 7,019 | 7,244 | 7,953 | 9,396 | 11,321 | 8,728 | 0.7% | -22.9% |
| Agriculture | 4,155 | 4,296 | 4,614 | 4,664 | 6,244 | 6,070 | 0.5% | -2.8% |
| Totals | 891,756 | 966,850 | 1,054,127 | 1,182,825 | 1,254,090 | 1,334,863 | | |
| % Of Change | 8.7% | 8.4% | 9.0% | 12.2% | 6.0% | 6.4% | | |

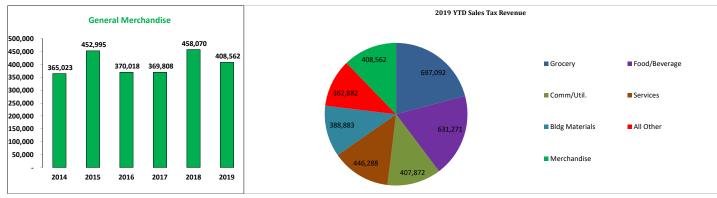


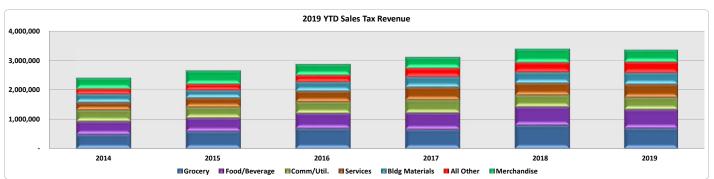


CITY OF LOUISVILLE Revenue History by Industry (Jan. - Mar. 2019)

| | 2014 | % Var | 2015 | % Var | 2016 | % Var | 2017 | % Var | 2018 | % Var | 2019 | % Var | % of Total |
|----------------|-----------|--------|-----------|-------|-----------|--------|-----------|-------|-----------|--------|-----------|--------|------------|
| Grocery | 481,867 | 1.1% | 586,847 | 21.8% | 685,540 | 16.8% | 655,004 | -4.5% | 793,136 | 21.1% | 697,092 | -12.1% | 20.9% |
| Food/Beverage | 449,762 | 9.0% | 460,762 | 2.4% | 513,359 | 11.4% | 560,572 | 9.2% | 625,677 | 11.6% | 631,271 | 0.9% | 18.9% |
| Comm/Util. | 382,089 | 7.8% | 360,154 | -5.7% | 386,334 | 7.3% | 438,704 | 13.6% | 392,907 | -10.4% | 407,872 | 3.8% | 12.2% |
| Services | 258,282 | -12.4% | 313,559 | 21.4% | 367,297 | 17.1% | 431,042 | 17.4% | 411,357 | -4.6% | 446,288 | 8.5% | 13.4% |
| Bldg Materials | 284,260 | 2.1% | 266,946 | -6.1% | 310,694 | 16.4% | 350,765 | 12.9% | 367,927 | 4.9% | 388,883 | 5.7% | 11.6% |
| All Other | 177,427 | 14.1% | 207,311 | 16.8% | 228,483 | 10.2% | 294,138 | 28.7% | 331,035 | 12.5% | 362,882 | 9.6% | 10.9% |
| Merchandise | 365,023 | 23.8% | 452,995 | 24.1% | 370,018 | -18.3% | 369,808 | -0.1% | 458,070 | 23.9% | 408,562 | -10.8% | 12.2% |
| | 2,398,712 | 5.8% | 2,648,576 | 10.4% | 2,861,725 | 8.0% | 3,100,032 | 8.3% | 3,380,108 | 9.0% | 3,342,849 | -1.1% | |

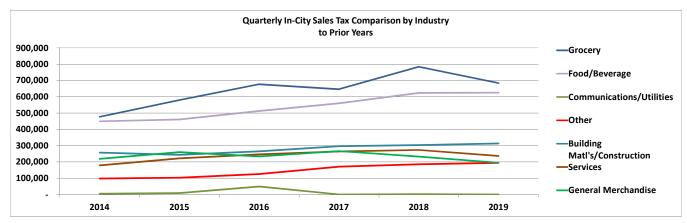


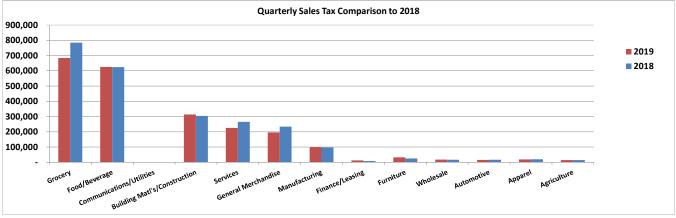




Quarterly Sales Tax Revenue Comparisons by Industry - Inside City Area

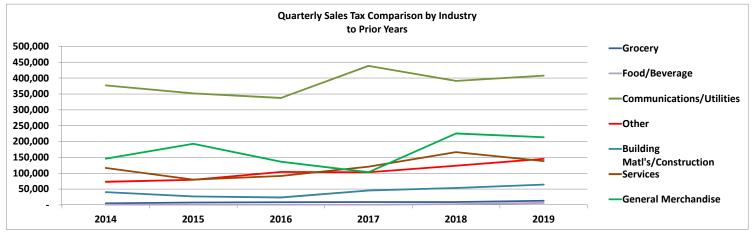
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | % Of | % |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------|--------|
| INDUSTRY NAME | Actual | Actual | Actual | Actual | Actual | Actual | Total | Change |
| Grocery | 476,758 | 579,011 | 677,121 | 645,962 | 784,067 | 683,857 | 30.4% | -12.8% |
| Food/Beverage | 449,341 | 460,507 | 512,866 | 560,007 | 623,324 | 624,993 | 27.8% | 0.3% |
| Communications/Utilities | 5,229 | 8,351 | 48,988 | 233 | 1,791 | 285 | 0.0% | -84.1% |
| Building Matl's/Construction | 257,376 | 243,386 | 265,090 | 296,999 | 303,882 | 313,258 | 13.9% | 3.1% |
| Services | 169,364 | 212,124 | 235,490 | 255,285 | 265,166 | 225,171 | 10.0% | -15.1% |
| General Merchandise | 219,070 | 260,238 | 233,643 | 266,504 | 232,807 | 195,091 | 8.7% | -16.2% |
| Manufacturing | 29,741 | 24,810 | 54,000 | 89,644 | 97,070 | 98,711 | 4.4% | 1.7% |
| Finance/Leasing | 9,167 | 10,040 | 10,964 | 9,274 | 8,014 | 11,650 | 0.5% | 45.4% |
| Furniture | 19,837 | 24,708 | 24,032 | 17,469 | 23,912 | 31,633 | 1.4% | 32.3% |
| Wholesale | 8,121 | 11,465 | 13,686 | 16,629 | 16,329 | 17,541 | 0.8% | 7.4% |
| Automotive | 14,696 | 16,644 | 4,377 | 14,911 | 15,678 | 14,746 | 0.7% | -5.9% |
| Apparel | 14,136 | 14,448 | 17,057 | 19,227 | 18,891 | 17,700 | 0.8% | -6.3% |
| Agriculture | 11,380 | 11,110 | 12,298 | 12,791 | 13,718 | 14,017 | 0.6% | 2.2% |
| Totals | 1,684,216 | 1,876,843 | 2,109,613 | 2,204,935 | 2,404,649 | 2,248,654 | | |
| % Of Change | 5.6% | 11.4% | 12.4% | 4.5% | 9.1% | -6.5% | | |

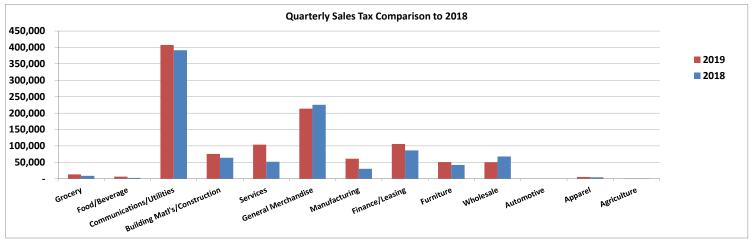




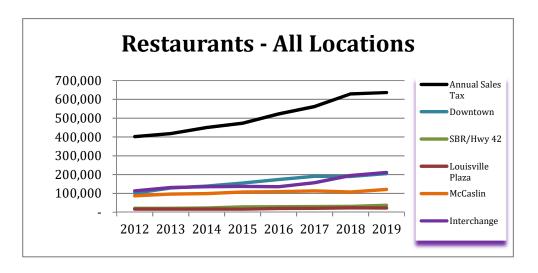
Quarterly Sales Tax Revenue Comparisons by Industry - Outside City Area

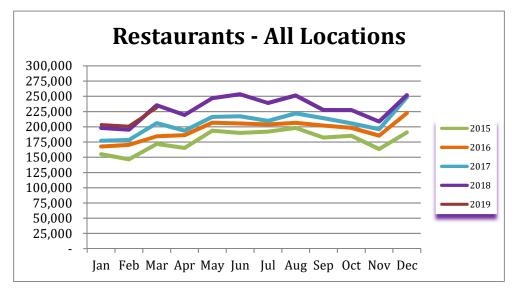
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | % Of | % |
|-------------------------------------|---------|---------|---------|---------|---------|-----------|-------|---------|
| INDUSTRY NAME | Actual | Actual | Actual | Actual | Actual | Actual | Total | Change |
| Grocery | 5,109 | 7,836 | 8,419 | 9,042 | 9,069 | 13,234 | 1.2% | 45.9% |
| Food/Beverage | 421 | 255 | 493 | 565 | 2,353 | 6,278 | 0.6% | 166.8% |
| Communications/Utilities | 376,860 | 351,803 | 337,347 | 438,471 | 391,116 | 407,587 | 37.2% | 4.2% |
| Building Matl's/Construction | 26,884 | 23,560 | 45,604 | 53,766 | 64,045 | 75,625 | 6.9% | 18.1% |
| Services | 29,032 | 27,048 | 43,202 | 85,051 | 51,621 | 103,737 | 9.5% | 101.0% |
| General Merchandise | 145,954 | 192,757 | 136,375 | 103,304 | 225,263 | 213,471 | 19.5% | -5.2% |
| Manufacturing | 17,665 | 20,242 | 22,373 | 32,699 | 30,072 | 60,817 | 5.6% | 102.2% |
| Finance/Leasing | 50,720 | 64,347 | 77,640 | 81,432 | 86,556 | 105,729 | 9.7% | 22.2% |
| Furniture | 31,409 | 34,984 | 38,699 | 40,776 | 41,984 | 50,821 | 4.6% | 21.0% |
| Wholesale | 29,087 | 45,995 | 37,090 | 44,698 | 67,720 | 50,285 | 4.6% | -25.7% |
| Automotive | 6 | 593 | 65 | 63 | 16 | 218 | 0.0% | 1262.5% |
| Apparel | 1,163 | 2,119 | 3,300 | 5,126 | 4,593 | 5,526 | 0.5% | 20.3% |
| Agriculture | 185 | 193 | 1,506 | 106 | 1,050 | 867 | 0.1% | -17.4% |
| Totals | 714,496 | 771,732 | 752,113 | 895,098 | 975,459 | 1,094,195 | | |
| % Of Change | 6.3% | 8.0% | -2.5% | 19.0% | 9.0% | 12.2% | | |

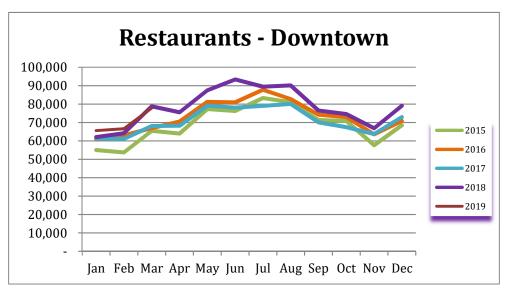




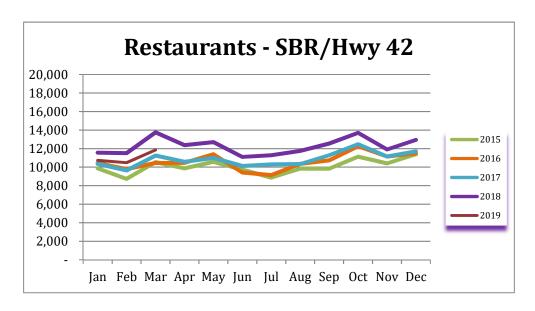
Restaurant Graphs March 2019

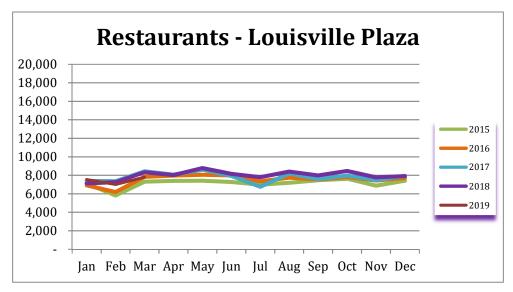


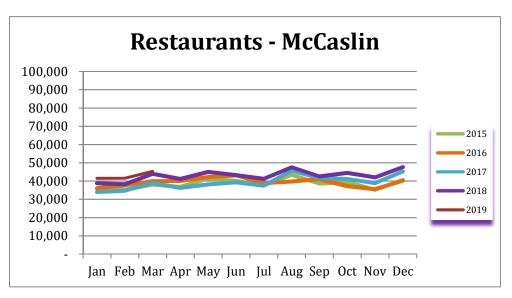




Restaurant Graphs March 2019







Restaurant Graphs March 2019

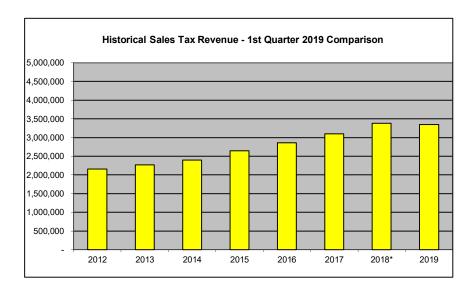


CITY OF LOUISVILLE 2018 HISTORICAL SALES TAX REVENUE (COMPARISONS FROM 2012 - 2019) 3/31/2019

| | | 1 | | | | | | |
|----------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| MONTH | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018* | 2019 |
| January | 681,326 | 777,242 | 798,792 | 930,279 | 886,723 | 1,052,366 | 1,141,972 | 1,071,558 |
| February | 656,603 | 669,879 | 708,164 | 751,446 | 920,875 | 864,842 | 984,046 | 936,429 |
| March | 816,468 | 820,313 | 891,756 | 966,850 | 1,054,128 | 1,182,825 | 1,254,090 | 1,334,863 |
| April | 757,617 | 870,965 | 990,489 | 926,082 | 949,906 | 1,044,230 | 1,131,949 | - |
| May | 855,685 | 918,954 | 928,421 | 931,057 | 1,032,963 | 1,183,115 | 1,284,619 | - |
| June | 890,833 | 895,906 | 1,013,900 | 1,116,715 | 1,216,853 | 1,336,406 | 1,458,894 | - |
| July | 794,745 | 856,770 | 866,647 | 1,026,333 | 1,136,035 | 1,137,813 | 1,247,212 | - |
| August | 776,002 | 821,538 | 983,356 | 983,178 | 1,050,800 | 1,119,641 | 1,198,848 | - |
| September | 836,117 | 1,017,791 | 974,352 | 1,097,796 | 1,153,466 | 1,209,258 | 1,425,270 | - |
| October | 737,769 | 827,461 | 876,022 | 948,794 | 1,003,857 | 1,154,708 | 1,187,020 | = |
| November | 855,913 | 812,544 | 867,460 | 933,235 | 1,005,580 | 1,112,434 | 1,113,867 | = |
| December | 1,091,578 | 1,125,418 | 1,294,297 | 1,360,790 | 1,420,942 | 1,554,048 | 1,889,403 | = |
| Total Tax | \$ 9,750,654 | \$ 10,414,782 | \$ 11,193,655 | \$ 11,972,557 | \$ 12,832,129 | \$ 13,951,686 | \$ 15,317,190 | \$ 3,342,849 |
| Tax Variance % | 7.0% | 6.8% | 7.5% | 7.0% | 7.2% | 8.7% | 9.8% | -78.2% |

| QUARTERLY SUMMARY | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018* | 2019 |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1st Quarter | 2,154,396 | 2,267,435 | 2,398,712 | 2,648,576 | 2,861,726 | 3,100,032 | 3,380,108 | 3,342,849 |
| 2nd Quarter | 2,504,135 | 2,685,825 | 2,932,810 | 2,973,855 | 3,199,722 | 3,563,751 | 3,875,462 | - |
| 3rd Quarter | 2,406,864 | 2,696,099 | 2,824,355 | 3,107,307 | 3,340,301 | 3,466,712 | 3,871,330 | - |
| 4th Quarter | 2,685,259 | 2,765,423 | 3,037,779 | 3,242,820 | 3,430,379 | 3,821,190 | 4,190,290 | - |
| Tax Incr/(Decr) | 153,753 | 113,039 | 131,276 | 249,864 | 213,151 | 238,306 | 280,076 | (37,259) |
| Tax Variance % | 7.7% | 5.2% | 5.8% | 10.4% | 8.0% | 8.3% | 9.0% | -1.1% |

^{*} Includes Recreation/Senior Center tax rate of .15% or 4.3% increase in total tax rate.





FINANCE COMMITTEE COMMUNICATION

SUBJECT: BUDGET AMENDMENT

DATE: MAY 17, 2019

PRESENTED BY: KEVIN WATSON, FINANCE DIRECTOR

SUMMARY:

A budget hearing is scheduled for June 4 to amend the 2019 operating and capital budget. The purpose of this amendment is to:

- 1. Carry-forward unused appropriations from 2018 to 2019 for projects that Council approved for 2018 but, for various reasons, staff needed to extend work on the projects or purchases into 2018.
- 2. Adopt other operating and capital adjustments to the 2019 expenditure budget for items that staff did not anticipate, or were not measureable, at the time Council adopted the original 2019 budget last November.
- 3. Reallocate replacement contributions to the Technology Management Fund. Staff has recently recalculated replacement contributions to the Technology Management Funds based on the slightly different methodology and based on the new Sub-Program account structure.
- Adopt wage and benefit adjustments to the 2019 budget for items that staff did not anticipate, or were not measureable, at the time Council adopted the original 2019 budget last November.
- 5. Adjust the revenue budget for delayed grants on delayed projects, for new revenue estimates, and for new revenue sources that staff did not anticipate, or were not measureable, at the time Council adopted the original 2019 budget last November.

The amendment is not yet completely finalized. Departments are currently working on finalizing the amounts and preparing justification narratives. Included is a very preliminary, and incomplete, draft of the Council Communication and preliminary drafts of the appendices to the resolution. Appendices A, B, C, D, and E present a line item detail of the proposed amendment.



CITY COUNCIL COMMUNICATION AGENDA ITEM XX

SUBJECT:

RESOLUTION NO. XX, SERIES 2019 - A RESOLUTION **AMENDING** THE 2018 **BUDGET** BY **AMENDING** APPROPRIATIONS IN THE GENERAL FUND, OPEN SPACE & PARKS FUND, CEMETERY FUND, HISTORIC PRESERVATION FUND, RECREATION FUND, CAPITAL PROJECTS FUND, RECREATION CENTER CONSTRUCTION FUND. WATER UTILITY FUND, WASTEWATER UTILITY FUND, STORM WATER UTILITY FUND, AND GOLF COURSE FUND, FOR CARRY OF **APPROPRIATIONS** AND **ADDITIONAL** APPROPRIATIONS WITHIN SUCH FUNDS AND ADJUSTING BUDGETED REVENUE IN THE GENERAL FUND, OPEN SPACE **PARKS** FUND. HISTORIC **PRESERVATION** RECREATION FUND. CAPITAL PROJECTS FUND. AND RECREATION CENTER CONSTRUCTION FUND - PUBLIC **HEARING (Advertised Boulder Daily Camera 05/31/2019)**

DATE: JUNE 4, 2019

PRESENTED BY: KEVIN WATSON, FINANCE

SUMMARY:

The attached resolution proposes amendments to the City's 2019 Operating & Capital Budget. Staff requests these amendments to:

- 1. Carry-forward unused appropriations from 2018 to 2019 for projects that Council approved for 2018 but, for various reasons, staff needed to extend work on the projects or purchases into 2019. Staff requests the unspent budgets for projects not completed or equipment not purchased in 2018 be added to the current 2019 budget. The total amount of this portion of the expenditure amendment is +\$xx,xxx,xxx.
- 2. Adopt other operating and capital adjustments to the 2019 expenditure budget for items that staff did not anticipate, or were not measureable, at the time Council adopted the original 2019 budget last November. Staff has previously discussed many of these items with the Council, but they have not been formally incorporated into the City's 2019 budget. The total amount of this portion of the expenditure amendment is +\$x,xxx,xxx
- 3. Reallocate replacement contributions to the Technology Management Fund. Staff has recently recalculated replacement contributions to the Technology Management Funds based on the slightly different methodology and based on the new Sub-Program account structure. This portion of the expenditure amendment nets to zero.

DATE: JUNE 4, 2019 PAGE 2 OF 15

4. Adopt wage and benefit adjustments to the 2019 budget for items that staff did not anticipate, or were not measureable, at the time Council adopted the original 2019 budget last November. The total amount of this portion of the expenditure amendment is +\$xxx,xxx

5. Adjust the revenue budget for delayed grants on delayed projects, for new revenue estimates, and for new revenue sources that staff did not anticipate, or were not measureable, at the time Council adopted the original 2019 budget last November. The net amount of the revenue adjustments is +\$x,xxx,xxx.

State law requires a public hearing to amend the budget. Staff published a notice of the public hearing as required by law.

The Finance Committee reviewed the proposed amendment in draft form at their May 17 meeting.

The budget amendment is shown by line item detail and subtotaled by fund in Appendices A, B, C, D, and E to the Resolution. The following discussion includes departmental narratives for each line item, or related group of line items.

General Expenditure Amendments – A <u>Consolidation</u> of the Carry Forward of Unused Appropriations Amendments (<u>Appendix A</u> to the Resolution) and the Additional Adjustments to 2019 Appropriations Amendments (<u>Appendix B</u> to the Resolution).

101110-522500 Non-Capital Furniture/Equipment/Tools (+\$25,000)

101110-536040 Rentals – Other (-\$25,000)

Narrative ...

101122-537080 Other Special Event Costs (+\$5,000)

Narrative ...

101122-540730 Citizen Opinion Survey (+\$35,600)

Narrative ...

101141-540900 Professional Services – Other (+\$5,000)

Narrative ...

101141-540910 Professional Services – Consulting (+\$15,000)

Narrative ...

101144-530320 Web Site Maintenance (+\$5,000)

DATE: JUNE 4, 2019 PAGE 3 OF 15

101172-521200 Non-Capital Computer Hardware (+\$5,000)

Narrative ...

101172-522500 Non-Capital Furniture/Equipment/Tools (+\$10,000)

Narrative ...

<u>101201-540900 Professional Services – Other (+\$3,970)</u>

To carryforward unspent professional services budget to fund Eide Bailly's Internal Controls Examination, which extended into 2019.

<u>101321-522120 Operating Supplies – Safety (\$48,000)</u>

Narrative ...

101420-540910 Professional Services – Consulting (+\$77,940)

Narrative ...

101431-522120 Operating Supplies – Safety (+\$500)

Narrative ...

101431-525100 Auto Expense – Parts & Repairs (+\$5,000)

Narrative ...

101431-538101 Travel, Training, & Meetings (+\$5,270)

Narrative ...

101431-540111 Professional Services – Traffic Signals (+\$75,000)

Narrative ...

101441-540300 Professional Services – Custodial (+\$4,450)

101443-540300 Professional Services - Custodial (+\$10,030)

101447-540300 Professional Services – Custodial (+\$1,730)

101448-540300 Professional Services – Custodial (+\$5,000)

101601-540300 Professional Services – Custodial (+\$12,100)

101611-540300 Professional Services - Custodial (+960)

101735-540300 Professional Services – Custodial (+2,040)

208737-540300 Professional Services – Custodial (+1,420)

501464-540300 Professional Services – Custodial (+3,430)

502474-540300 Professional Services – Custodial (+3,800)

Narrative ...

101441-550150 Parts/Repairs/Maintenance – Fire System (+\$1,200)

101447-550150 Parts/Repairs/Maintenance – Fire System (+\$840)

101448-550150 Parts/Repairs/Maintenance - Fire System (+\$370)

DATE: JUNE 4, 2019 PAGE 4 OF 15

101441-550160 Parts/Repairs/Maintenance – Electrical (+\$1,500)

101448-550160 Parts/Repairs/Maintenance – Electrical (+\$1,020)

Narrative ...

101443-550000 Parts/Repairs/Maintenance – Buildings/Facilities (+\$15,500)

Narrative ...

101446-532000 Advertising/Marketing (+\$40,000)

Narrative ...

101448-550130 Parts/Repairs/Maintenance – Security (\$450)

101735-550130 Parts/Repairs/Maintenance - Security (\$7,480)

208737-550130 Parts/Repairs/Maintenance – Security (\$8.000)

Narrative ...

101450-540900 Professional Services – Other (+\$900)

Narrative ...

<u>101515-540910 Professional Services – Consulting (+\$109,700)</u>

Narrative ...

101530-520100 Office Supplies (+\$2,000)

101530-538101 Travel, Training, & Meeting (+3,000)

101530-540140 Professional Services – Plans Review/Inspection (+\$52,000)

Narrative ...

101530-538910 Building Abatement (+\$80,000)

Narrative ...

101530-540670 Professional Services – Elevator Inspections (+\$8,000)

Narrative ...

201751-511100 Variable Salaries (-\$25,200)

201751-512000 FICA Expense (-\$1,930)

204752-547000 Professional Services – Mowing (+\$25,200)

Narrative ...

201511-630071 Parks & Open Space Signs (+\$86,250)

Narrative ...

201511-630151 Miners Field Fencing Upgrade (+\$11,000)

Narrative ...

201522-630004 Lastoka Property Conservation (-\$55,000)

DATE: JUNE 4, 2019 PAGE 5 OF 15

201522-640000 Motor Vehicle/Road Equipment (+\$27,200)

Narrative ...

201528-660093 Trail Connections (+\$769,360)

Narrative ...

201524-660252 Coyote Run Slope Mitigation (+\$300,000)

301524-660252 Coyote Run Slope Mitigation (+\$300,000)

Narrative ...

201528-660067 Hwy 42 Multi-Use Underpass (+\$2,291,520)

Narrative ...

207542-620098 Austin Niehoff House Rehabilitation (+\$82,500)

301165-620098 Austin Niehoff House Rehabilitation (+\$52,500)

Narrative ...

207542-620109 Miners Cabins Relocation (+\$208,000)

Narrative ...

208110-532100 Insurance (+\$43,720)

Establish a 2019 budget for property, casualty, and liability insurance premiums for the Recreation Center.

208442-522110 Operating Supplies – Janitorial (+\$41,000)

Narrative ...

208538-610009 Sports Complex Infield Improvements (+\$15,000)

Narrative ...

208538-630152 Replace/Relocate Miners Field Scoreboard (+\$40,000)

Narrative ...

208538-630153 Rebuild Cleo Dugout Roof (+\$25,000)

Narrative ...

<u>208722-522010 Operating Supplies – Chemicals (+\$26,500)</u>

Narrative ...

301103640030 Electric Vehicle Charging Station (+\$8,000)

Narrative ...

301161-660241 Bike Share Program (+\$10,000)

DATE: JUNE 4, 2019 PAGE 6 OF 15

301173-650035 ERP System (+\$114,490)

501499-650035 ERP System (+\$2,000)

502499-650035 ERP System (+\$2,000)

Narrative ...

301173-650090 Recreation Center - Copier Replacement (+\$9,800)

Narrative ...

301211-620125 Police Dept. Lobby Security Glass (+\$20,000)

Narrative ...

301211-640024 LTE D-Block Radio Program (+\$11,100)

Narrative ...

301211-640106 Body Cams (+\$24,170)

Narrative ...

301211-650027 Toughbooks, Printers, Docking Stations (+\$8,000)

Narrative ...

301211-650089 Police/Courts Records Management System (+\$300,000)

Narrative ...

301311-660202 Railroad Quiet Zones (+\$3,317,900)

Narrative ...

301311-660227 SH42 Hecla Drive Traffic Signal (+\$39,710)

Narrative ...

301311-660239 SBR Connectivity Feasibility Study (+\$35,030)

Narrative ...

301312-660012 Pavement Booster Program (+\$388,130)

Narrative ...

301312-660068 South Street Underpass (+\$184,250)

301528-660068 South Street Underpass (+\$92,640)

Narrative ...

301312-660079 SH42 & Short Intersection – Design (+\$153,550)

301312-660222 SH42 & Short Intersection – Construction (+\$3,279,840)

DATE: JUNE 4, 2019 PAGE 7 OF 15

301312-660226 Downtown Clay/Concrete Pavers (+\$119,490)

Narrative ...

301312-660247 DRCOG Traffic Signal Improvements (+\$50,000)

Narrative ...

301511-630151 Miners Field Fencing Upgrade (+\$44,000)

Narrative ...

301528-660069 BNSF Underpass (+\$1,100,000)

Narrative ...

301532-640046 Fitness Equipment (+\$22,360)

Narrative ...

301535-620058 Recreation Center Dri Deck (+\$10,000)

Narrative ...

301551-620036 Library Building Improvements (+\$14,490)

Due to staff shortages at the library the project was not completed in 2018. It can easily be finished in early 2019.

301552-620097 Historical Museum Campus (+\$20,850)

The Museum and Visitor Center project is ongoing and much information gathering needs to be done to gauge community support for such a project. We request \$20,850 be carried forward to cover potential costs.

301552-620038 Museum Campus Building Improvements (+\$51,210)

The 2017 Historic Structure Assessment identified critical deficiencies in the cellar in the Tomeo House. The change in Facilities Managers in 2018 halted this project. It's imperative that we address the deficiencies in 2019.

301553-630136 Community Park Stage Improvements (+\$10,950)

Narrative ...

303120-620106 Recreation Center Construction (+\$3,637,610)

Narrative ...

501461-522020 Operating Supplies – Laboratory (+\$10,000)

Narrative ...

501461-535010 Communication Services – Cell Phone (+\$500)

DATE: JUNE 4, 2019 PAGE 8 OF 15

501461-538101 Travel, Training, & Meetings (+\$3,050)

Narrative ...

<u>501461-540190 Professional Services – Lead/Copper (+\$12,000)</u>

Narrative ...

501461-540170 Professional Services – Information Systems (+\$30,000)

Narrative ...

501461-550000 Parts/Repairs/Maintenance – Buildings/Facilities (+\$51,000)

Narrative ...

<u>501462-540900 Professional Services – Other (+\$41,200)</u>

Narrative ...

501463-525300 Gas & Oil (+\$3,000)

Narrative ...

501463-538101 Travel, Training, & Meetings (+\$6,540)

Narrative ...

<u>501463-540900 Professional Services – Other (+\$21,010)</u>

Narrative ...

501463-550060 Parts/Repairs/Maintenance – Utility Lines (+\$20,000)

Narrative ...

501464-550000 Parts/Repairs/Maintenance – Buildings/Facilities (+\$65,400)

Narrative ...

501464-550020 Parts/Repairs/Maintenance – Equipment (+\$2,420)

Narrative ...

501498-64000 Motor Vehicle/Road Equipment (+\$31,500)

Narrative ...

501498-640045 Meters (+\$168,000)

Narrative ...

501498-640121 WTP Reservoir Boat & Trailer (+\$25,000)

Narrative ...

501498-660182 Water Line Replacement (+\$1,500,000)

DATE: JUNE 4, 2019 PAGE 9 OF 15

501498-660221 HBWTP Filter Media Replacement (+\$5,000)

Narrative ...

501498-660234 Tube Settler Replacement (+\$380,920)

Narrative ...

501498-660237 Water Tank Structural Maintenance (+\$92,600)

Narrative ...

501499-600025 Fire Hydrant Painting (+\$44,690)

Narrative ...

501499-640116 Water Plants Disinfection Evaluation (+\$408,040)

Narrative ...

501499-650080 Water Facilities SCADA Upgrade (+\$36,000)

Narrative ...

501499-660211 Howard Diversion Upgrades (+\$128,740)

Narrative ...

501499-660230 HBWTP HVAC Upgrade (+\$3,000)

Narrative ...

501499-660232 Centennial/McCaslin High Zone Water (+\$22,230)

Narrative ...

501499-660236 SBR Ditch Lining (+\$84,050)

Narrative ...

501499-660243 Louisville Pipeline Flow Control (+\$417,930)

Narrative ...

501499-660244 HBWTP Upgrades (+\$197,220)

Narrative ...

501499-660245 SCWTP Upgrades (+\$27,770)

Narrative ...

501499-660275 NCWCD SWSP Transmission Capacity (+\$158,000)

Narrative ...

502471-523100 Uniforms and Clothing (+\$700)

DATE: JUNE 4, 2019 PAGE 10 OF 15

<u>502471-525200 Auto Expense – Tires (+\$1,900)</u>

Narrative ...

502471-538101 Travel, Training, & Meetings (+\$4,440)

Narrative ...

502472-538101 Travel, Training, & Meetings (+\$6,000)

Narrative ...

502472-540560 Professional Services – Biosolids Hauling (+\$11,000)

Narrative ...

502472-532230 Dues/Subscriptions/Books (+\$13,000)

Narrative ...

502472-540910 Professional Services – Consulting (+\$45,000)

Narrative ...

502472-522010 Chemicals (+\$15,000)

Narrative ...

<u>502473-521100 Computer Supplies – Software (+\$100)</u>

Narrative ...

502473-532200 Printing (+\$100)

Narrative ...

502473-522900 Miscellaneous Supplies (+\$250)

Narrative ...

502473-540910 Professional Services – Consulting (+\$26,000)

Narrative ...

502474-550000 Parts/Repairs/Maintenance – Buildings/Facilities (+\$90,500)

Narrative ...

502498-660183 Sewer Utility Lines (+\$198,000)

Narrative ...

502498-660216 Reuse System Replacement (+\$32,000)

Narrative ...

502498-660249 Steel Ranch Lift Station Repairs (+\$50,000)

DATE: JUNE 4, 2019 PAGE 11 OF 15

502499-660153 Wastewater Plant Upgrade (+\$15,000)

Narrative ...

503432-522900 Miscellaneous Supplies (+\$500)

Narrative ...

503432-538101 Travel, Training, & meetings (+\$2,390)

Narrative ...

<u>503432-540900 Professional Services – Other (+\$10,710))</u>

Narrative ...

503499630032 City-Wide Storm Sewer Outfall Improvements (+\$5,100)

Narrative ...

503499-660251 Drainageway G Dillon Road Crossing (+\$150,000)

Narrative ...

520712-521130 Golf Course Software Subscription (+\$5,300)

Narrative ...

520715-550000 Parts/Repairs/Maintenance – Buildings/Facilities (+\$4,900)

Narrative ...

520799-620112 Shelter Improvements (+\$14,500)

Narrative ...

Technology Management Fund Replacement Contribution Amendments (Appendix C to the Resolution).

As previously stated, staff has recently recalculated the replacement contributions to the Technology Management Funds. This recalculation was based on a slightly different methodology and on the new Program/Sub-Program account structure. A recalculation of the replacement contributions to the *Fleet* Management Fund was completed prior to budget adoption and included in the 2019 adopted budget.

Appendix C to the Resolution presents the proposed amendment by line item with subtotals at the fund level. Note that the amendment nets to zero.

Wage & Benefit Amendments – (Appendix D to the Resolution).

Appendix D to the Resolution presents proposed amendments to wages and benefits that are not otherwise presented in Appendix B. Appendix D presents the proposed amendment by line item with subtotals at the fund level. The proposed amendment can be summarized as follows:

DATE: JUNE 4, 2019 PAGE 12 OF 15

- Promotions:
 - Planner II to Planner III
 - Assistant to the City Manager to Assistant City Manager for Communications and Special Projects
 - Senior Human Resource Analyst to Human Resource Manager
 - Open Space Manager to Open Space Superintendent
 - Operations Technician I to Operations Technician II
- Extension of employment for former Parks & Recreation Director to January 31, 2019
- Extension of employment for Interim Parks & Recreation Director to January 31, 2019
- Adjustment to Golf Course positions to reach livable wage threshold of \$15/hour
- Addition of special projects for former Senior Accountant Payroll
- Temporary staffing and additional overtime to process 2018 hail storm permits
- Increase hours for Marketing Specialist position from 36 hours/week to 40 hours/week
- Increase of 1,500 hours paid to Recreation Center Fitness Instructors for class setup
- Addition of two new full-time Lead Lifeguard positions and increase in Head Lifeguard pay grade. The two new full-time Lead Lifeguard positions are offset by a reduction of 4,000 variable Lifeguard hours

Revenue Amendments – Changes to 2019 Revenue Budgets (Appendix E to the Resolution)

101001-413100 Sales Tax (-\$265,010)

201001-413100 Sales Tax (-\$45,440)

207016-413100 Sales Tax (-\$15,150)

208053-413100 Sales Tax (-\$20,980)

301001-413100 Sales Tax (-\$121,140)

Adjust the Sales Tax revenue budget to equal a 2% increase over 2018 actual. Sales Tax revenue for 2018 was less than expected and revenue for the first quarter 2019 is trending at a 1% decline from 2018.

101001-413200 Consumer Use Tax (+\$88,590)

201001-413200 Consumer Use Tax (+\$16.610)

207016-413200 Consumer Use Tax (+\$5,540)

208053-413200 Consumer Use Tax (-\$11,090)

301001-413200 Consumer Use Tax (+\$44,290)

Adjust Consumer Use Tax revenue to equal 2018 revenue amounts. Consumer Use Tax revenue for 2018 exceeded expectations and revenue for the first quarter is trending at 15% increase over 2018. However, Consumer Use Tax revenue is highly volatile, so the 2019 budget is proposed at 2018 actuals.

DATE: JUNE 4, 2019 PAGE 13 OF 15

101001-416000 Lodging Tax (-\$70,300)

Adjust Lodging Tax revenue to equal a 10% decrease from 2018. Lodging Tax revenue for the first quarter is trending at an 18% decline from 2018.

101016-421560 Minor Permits (+\$508,730)

Increase in permits due to the 2018 hail storm.

101016-441390 Special Planning Fees (+\$80,000)

Reimbursements for property abatements – offset by new Building Abatement account.

201001-433000 Grant Revenue (+\$1,145,760)

Carryforward of grant revenue associated with the Multi-Use Underpass.

301000-433000 Grant Revenue (+\$3,196,490)

Carryforward of grant revenue associated with the Quiet Zones Project, Museum Improvements, Charging Station, Hwy42/Short Intersection Improvements, and South Boulder Road Connectivity Study.

303053-433000 Grant Revenue (+\$522,110)

Carryforward of grant revenue associated with the Recreation center Expansion Project.

303053-465100 Insurance Recovery (+\$285,510)

Remaining insurance proceeds anticipated for hail damage.

DATE: JUNE 4, 2019 PAGE 14 OF 15

FISCAL IMPACT:

The table below contains projections of revenue, expenditures, and fund balances/working capital for all funds for 2019. These projections are based on the current budgets as adjusted for the proposed amendments.

| All Funds 2019 Estimate | | | | | | | | |
|-------------------------|-------------------------------------|------------------------------|-------------------------------|-------------------------------------|---------------------------|------------------------|-----------------------|--|
| Fund Number | Fund Description | Beginning Fund Balance | Revenue & Other Sources | Expenditures & Other Uses [1] | Ending Fund Balance | Amount of Change | Percer of Chang | |
| 101 | General | \$10,528,139 | \$ 20,238,346 | \$ 22,391,180 | \$ 8,375,305 | \$ (2,152,834) | -20 | |
| | Special Revenue Funds: | | | | | | | |
| 201 | Open Space & Parks | 3,275,092 | 4,569,730 | 6,606,840 | 1,237,982 | (2,037,110) | -6 | |
| 202 | Conservation Trust - Lottery | 3,213,032 | 259,260 | 224,400 | 34,860 | 34,860 | -0. | |
| 202 | Cemetery Perpetual Care | 583,564 | 43,390 | 13,690 | 613,264 | 29,700 | | |
| 204 | Cemetery | 33,513 | 209,860 | 209,860 | 33,513 | 25,700 | · | |
| 205 | PEG Fees | 7,664 | 28,860 | 25,050 | 11,474 | 3,810 | 50 | |
| 206 | Parking Improvement | 7,004 | 20,000 | 25,050 | 11,474 | 3,010 | | |
| 207 | Historic Preservation | 2,111,371 | 765,940 | 839,800 | 2,037,511 | (73,860) | 4 | |
| 208 | Recreation | 2,111,071 | 5,197,070 | 4,817,460 | 379,610 | 379,610 | | |
| 200 | Total Special Revenue Funds | 6,011,204 | 11,074,110 | 12,737,100 | 4,348,214 | (1,662,990) | -2 | |
| | | | | | | | | |
| | Capital Project Funds: | | | | | | | |
| 301 | Capital Projects | 6,442,587 | 13,791,013 | 18,166,470 | 2,067,130 | (4,375,457) | | |
| 302 | Impact Fee | 526,941 | 768,110 | 1,217,660 | 77,391 | (449,550) | | |
| 303 | Recreation Center Construction | 2,827,427 | 840,950 | 3,637,610 | 30,767 | (2,796,660) | | |
| | Total Capital Project Funds | 9,796,955 | 15,400,073 | 23,021,740 | 2,175,288 | (7,621,667) | -7 | |
| | Debt Service Funds: | | | | | | | |
| 401 | Library Debt Service | _ | _ | _ | _ | _ | | |
| 402 | Recreation Center Debt Service | 14,604 | 1,752,050 | 1,742,300 | 24,354 | 9,750 | 6 | |
| | Total Debt Service Funds | 14,604 | 1,752,050 | 1,742,300 | 24,354 | 9,750 | 6 | |
| | Enterprise Funds (WC Basis): | | | | | | | |
| 501 | Water Utility | 15,103,253 | 9,305,690 | 13,138,710 | 11,270,233 | (3,833,020) | -2 | |
| 502 | Wastewater Utility | 5,619,330 | 4,137,960 | 5,376,120 | 4,381,170 | (1,238,160) | | |
| 503 | Stormwater Utility | 1,012,716 | 1,069,960 | 1,071,320 | 1,011,356 | (1,230,100) | | |
| 510 | Solid Waste & Recycling Utility | 89,900 | 1,752,850 | 1,622,840 | 219,910 | 130,010 | 14 | |
| 520 | Golf Course | 185,460 | 1,734,300 | 1,865,460 | 54,300 | (131,160) | | |
| | Total Enterprise Funds | 22,010,659 | 18,000,760 | 23,074,450 | 16,936,969 | (5,073,690) | -2 | |
| | | | | | | | | |
| con | Internal Service Funds (WC Basis): | 400 700 | 75.000 | 00.750 | 242.000 | 44.070 | | |
| 602 | Technology Management | 198,796 | 75,020 | 60,750 | 213,066 | 14,270 | | |
| 603 | Fleet Management | 567,313 | 347,500 | 586,890 | 327,923 | (239,390) | | |
| | Total Internal Service Funds | 766,109 | 422,520 | 647,640 | 540,989 | (225,120) | -2 | |
| | Total All Funds | \$49,127,669 | \$ 66,887,859 | \$ 83,614,410 | \$32,401,118 | \$ (16,726,551) | -3 | |
| | | | | | | | | |
| | [1] General Fund Expenditures Inclu | de a Projected | d "Turnback". | which amounts | to | 669,040 | | |

DATE: JUNE 4, 2019 PAGE 15 OF 15

PROGRAM/SUB-PROGRAM IMPACT:

The proposed budget amendment is extensive and impacts practically all of the City's Programs and Sub-Programs. The presentation of the budget amendment is designed to meet the Administration & Support Services goals by presenting a transparent document and fiscally responsible recommendation.

RECOMMENDATION:

Hold a public hearing and approve Resolution No. XX, Series 2019, amending the 2019 budget.

ATTACHMENTS:

- 1. Proposed Resolution No. XX, Series 2019
- 2. Appendices A, B, C, D, and E to the Resolution
- 3. PowerPoint Presentation

Appendix A

City of Louisville, Colorado 2019 Budget Amendment Detail Carry Forward of Unused Appropriations from 2018

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|--------------------------------------|-------------------|-----------------------|--------------------|--|
| 404404 540700 | 0 | | 05.000 | 05.000 | |
| 101121-540730 | Citizen Opinion Survey | - | 35,600 | 35,600 | |
| 101144-530320 | Web Site Maintenance | 35,000 | 2,310 | 37,310 | Online Engagement Site (See Appendix B) |
| 101201-540900 | Prof Serv-Other | 5,000 | 3,970 | 8,970 | Internal Controls Examination Extended into 2019 |
| 101420-540910 | Prof Serv-Consulting | 200 | 77,940 | 78,140 | Transportation Master Plan Project |
| 101446-532000 | Advertising/Marketing | - | 40,000 | 40,000 | My Ride Transit Promotions |
| 101515-540910 | Prof Serv-Consulting | - | 22,500 | 22,500 | Sign Code & Design Guidelines (See Appendix B) |
| | Total General Fund | | 182,320 | | |
| 201511-630071 | Parks and Open Space Signs | 25,000 | 31,250 | 56,250 | Project Delayed to 2019 (See Appendix B) |
| 201524-660252 | Coyote Run Slope Mitigation (50%) | - | 275,000 | 275,000 | Project Delayed to 2019 (See Appendix B) |
| 201528-660067 | Hwy 42 Multi-Use Underpass | - | 1,833,170 | 1,833,170 | Project Continuing into 2019 (See Appendix B) |
| 201528-660093 | Trail Connections (%) | - | 572,010 | 572,010 | Project Delayed to 2019 (See Appendix B) |
| | Total Open Space & Parks Fund | | 2,711,430 | · | |
| 207542-620098 | Austin Niehoff House Rehab (%) | _ | 82,500 | 82,500 | Project Delayed to 2019 |
| 207542-620109 | Miners' Cabins Relocation | _ | 208,000 | 208.000 | Project Continuing into 2019 |
| 207042-020109 | Total Historic Preservation Fund | | 290,500 | 200,000 | 1 Toject Continuing into 2019 |
| | | | | | |
| 301103-640030 | Electric Vehicle Charging Station | - | 8,000 | 8,000 | Project Delayed to 2019 |
| 301161-660241 | Bike Share Program | - | 10,000 | 10,000 | Project Delayed to 2019 |
| 301165-620098 | Austin Niehoff House Rehab (%) | - | 52,500 | 52,500 | Project Delayed to 2019 |
| 301173-650035 | ERP System | - | 114,490 | 114,490 | Project Continuing into 2019 |
| 301173-650090 | Rec Center-Copier Replacement | - | 9,800 | 9,800 | Project Delayed to 2019 |
| 301211-640024 | LTE D-Block Radio Program | - | 11,100 | 11,100 | Project Continuing into 2019 |
| 301211-640106 | Body Cams | - | 24,170 | 24,170 | Project Delayed to 2019 |
| 301211-650027 | Toughbook, Prntrs, Dockng Stns | - | 8,000 | 8,000 | Project Delayed to 2019 |
| 301211-650089 | Police/Courts Records Mgmt Sys | - | 300,000 | 300,000 | Project Delayed to 2019 |
| 301311-660202 | Railroad Quiet Zones | - | 2,696,100 | 2,696,100 | Project Continuing into 2019 (See Appendix B) |
| 301311-660227 | SH 42: Hecla Dr Traffic Signal | - | 39,710 | 39,710 | Project Continuing into 2019 |
| 301311-660239 | SBR Connectivity Feasibility S | - | 35,030 | 35,030 | Project Continuing into 2019 |
| 301312-660068 | South Street Underpass (%) | - | 184,250 | 184,250 | Project Continuing into 2019 |
| 301312-660079 | SH42 Short Intersection Design | - | 153,550 | 153,550 | Project Continuing into 2019 |
| 301312-660222 | SH42 Short Intersection Construction | - | 2,679,840 | 2,679,840 | Project Continuing into 2019 (See Appendix B) |
| 301312-660226 | Downtown Clay/Concrete Paver | - | 119,490 | 119,490 | Project Continuing into 2019 |
| 301312-660247 | DRCOG Traffic Signal Improvts | - | 20,000 | 20,000 | Project Delayed to 2019 (See Appendix B) |
| 301524-660252 | Coyote Run Slope Mitigation (50%) | - | 275,000 | 275,000 | Project Delayed to 2019 (See Appendix B) |
| 301528-660068 | South Street Underpass (%) | - | 92,640 | 92,640 | Project Continuing into 2019 |
| 301532-640046 | Fitness Equipment | - | 22,360 | 22,360 | Project Continuing into 2019 |
| | • • | | | | 6 |

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|---|-------------------|-----------------------|--------------------|---|
| | Rec Center Dri Dek | Budget | | | Project Delayed to 2019 |
| 301535-620058 | | - | 10,000 | 10,000 | |
| 301551-620036 | Library Building Improvements | - | 14,490 | 14,490 | Project Continuing into 2019 |
| 301552-620097 | Historical Museum Campus (%) | - | 20,850 | 20,850 | Project Delayed to 2019 |
| 301552-620038 | Museum Campus Building Improvements | - | 51,210 | 51,210 | Project Delayed Due to Facilities Staff Changes |
| | Total Capital Projects Fund | | 6,952,580 | | |
| 303120-620106 | Rec Center Construction | - | 2,454,000 | 2,454,000 | Project Continuing into 2019 (See Appendix B) |
| | Total Recreation Center Construction Fund | | 2,454,000 | | |
| 501461-550000 | Parts/Repairs/Maint-Bldgs/Fac | _ | 51,000 | 51,000 | Project Continuing into 2019 |
| 501462-540900 | Prof Serv-Other (Watershed Protection Plan) | 5,000 | 41,200 | 46,200 | Project Continuing into 2019 |
| 501463-540900 | Prof Serv-Other (Water Loss Audit) | 22,210 | 21,010 | 43,220 | Project Continuing into 2019 |
| 501498-640121 | WTP Resvr Treat Boat & Trailer | ,- : - | 25,000 | 25,000 | Purchased Delayed to 2019 |
| 501498-660221 | HBWTP Filter Media Replacement | _ | 5,000 | 5,000 | Project Continuing into 2019 |
| 501498-660234 | Tube Settler Replacement | _ | 380,920 | 380,920 | Project Continuing into 2019 |
| 501498-660237 | Water Tank Int Structure Maint | _ | 92,600 | 92,600 | Project Continuing into 2019 |
| 501499-640116 | Water Plants Disinfection Eval | _ | 408,040 | 408,040 | Project Delayed to 2019 |
| 501499-650035 | ERP System | _ | 2,000 | 2,000 | Project Continuing into 2019 |
| 501499-650080 | Water Facilities SCADA Upgrade | _ | 36,000 | 36,000 | Project Continuing into 2019 |
| 501499-660211 | Howard Diversion Upgrades | _ | 128,740 | 128,740 | Project Continuing into 2019 |
| 501499-660230 | HBWTP HVAC Upgrade | _ | 3,000 | 3,000 | Project Continuing into 2019 |
| 501499-660232 | Cent/McCaslin Hi Zone Water Lp | - | 22,230 | 22,230 | Project Continuing into 2019 |
| 501499-660236 | SBR Ditch Lining | 86,150 | 84,050 | 170,200 | Project Delayed to 2019 |
| 501499-660243 | Louisville Pipeline Flow Control | - | 208,780 | 208,780 | Project Delayed to 2019 (See Appendix B) |
| 501499-660244 | HBWTP Upgrades | - | 197,220 | 197,220 | Project Continuing into 2019 |
| 501499-660245 | SCWTP Upgrades | 523,000 | 27,770 | 550,770 | Project Continuing into 2019 |
| | Total Water Utility Fund | | 1,734,560 | | • |
| 502473-540910 | Prof Serv-Consulting | _ | 26,000 | 26,000 | Project Continuing into 2019 |
| 502498-660183 | Sewer Utility Lines | 300,000 | 198,000 | 498,000 | Project Continuing into 2019 |
| 502498-660216 | Reuse System Replacement | - | 32,000 | 32,000 | Project Delayed to 2019 |
| 502498-660249 | Steel Ranch Lift Station Repairs | _ | 50,000 | 50,000 | Project Delayed to 2019 |
| 502499-650035 | ERP System | _ | 2,000 | 2,000 | Project Continuing into 2019 |
| 502499-660153 | Wastewater Plant Upgrade | _ | 15,000 | 15,000 | Project Continuing into 2019 |
| 002.000.000.00 | Total Wastewater Utility Fund | | 323,000 | . 0,000 | |
| 503499-660251 | Drainageway G Dillon Rd Crossing | - | 150,000 | 150,000 | Project Delayed to 2019 |
| | Total Storm Water Utility Fund | | 150,000 | • | |
| 520799-620112 | Shelter Improvements | - | 14,500 | 14,500 | Project Delayed to 2019 |
| | Total Golf Course Fund | | 14,500 | | |
| | Total All Funds | | 14,812,890 | | |

Appendix B

City of Louisville, Colorado 2019 Budget Amendment Detail Additional Adjustments to 2019 Appropriations

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|--------------------------------|-------------------|-----------------------|--------------------|--|
| 101110-522500 | Non-Capital Furn/Equip/Tools | 25,000 | 25,000 | 50,000 | Reclassification from Office Space Rent to Furniture & Equipment |
| 101110-536040 | Rentals-Other | 25,000 | (25,000) | - | Reclassification from Office Space Rent to Furniture & Equipment |
| 101122-537080 | Other Special Event Costs | 10,000 | 5,000 | 15,000 | Coverage for Staff Leave Time |
| 101141-540900 | Professional Services - Other | · - | 5,000 | 5,000 | Strategic Plan Implementation |
| 101141-540910 | Prof Serv-Consulting | 10,000 | 15,000 | 25,000 | - · · · · · · · · · · · · · · · · · · · |
| 101144-530320 | Web Site Maintenance | 37,310 | 2,690 | 40,000 | Online Engagement Site (See Appendix A) |
| 101172-521200 | Non-Capital Computer Hardware | 5,000 | 5,000 | 10,000 | |
| 101172-522500 | Non-Capital Furn/Equip/Tools | 5,000 | 10,000 | 15,000 | Office Separation within the I.T. Department |
| 101321-522120 | Operating Supplies-Safety | 17,210 | 48,000 | • | New Ballistic Vest Packages for Police Officers |
| 101431-522120 | Operating Supplies-Safety | 2,500 | 500 | | Restore to Original Budget Request |
| 101431-525100 | Auto Expense-Parts & Repairs | 10,000 | 5,000 | | Restore to Original Budget Request |
| 101431-538101 | Travel, Training, & Meetings | 5,000 | 5,270 | | Restore to Original Budget Request |
| 101431-540111 | Prof Serv-Traffic Signals | 80,000 | 75,000 | | Traffic Counts, Software, Flashers, Audibles, etc. |
| 101441-540300 | Prof Serv-Custodial | 24,350 | 4,450 | 28,800 | |
| 101441-550150 | Parts/Repairs/Maint-Fire Syste | 2,500 | 1,200 | , | Fire Sprinkler Repairs |
| 101441-550160 | Parts/Repairs/Maint-Electrical | 1,230 | 1,500 | 2,730 | , , |
| 101443-540300 | Prof Serv-Custodial | 29,700 | 10,030 | 39,730 | · · |
| 101443-550000 | Parts/Repairs/Maint-Bldgs/Fac | 92,150 | 15,500 | 107,650 | |
| 101447-540300 | Prof Serv-Custodial | 7,340 | 1,730 | 9,070 | · · · · |
| 101447-550150 | Parts/Repairs/Maint-Fire Syste | 160 | 840 | 1,000 | Fire Sprinkler Repairs |
| 101448-540300 | Prof Serv-Custodial | 17,280 | 5,000 | 22,280 | New Custodial Agreement & Exterior Cleaning |
| 101448-550130 | Parts/Repairs/Maint-Security | 1,550 | 450 | 2,000 | Security Monitory System |
| 101448-550150 | Parts/Repairs/Maint-Fire Syste | 2,580 | 370 | 2,950 | Fire Sprinkler Repairs |
| 101448-550160 | Parts/Repairs/Maint-Electrical | 1,550 | 1,020 | 2,570 | · |
| 101450-540900 | Prof Serv-Other | 1,500 | 900 | 2,400 | · · |
| 101515-540910 | Prof Serv-Consulting | 22,500 | 40,000 | 62,500 | |
| 101515-540910 | Prof Serv-Consulting | 62,500 | 7,200 | 69,700 | |
| 101530-520100 | Office Supplies | 2,600 | 2,000 | | Increase Due to Hail Storm Roofing Permit Administration |
| 101530-538101 | Travel, Training, & Meetings | 12,000 | 3,000 | | Increase Due to Hail Storm Roofing Permit Administration |
| 101530-538910 | Building Abatement | - | 80,000 | | Cost of Property Abatement (will be reimbursed) |
| 101530-540140 | Prof Serv-Plan Review/Insp. | 165,000 | 52,000 | | Increase Due to Hail Storm Roofing Permit Administration |
| 101530-540670 | Prof Serv-Elevator Inspection | 20,000 | 8,000 | 28,000 | = |
| 101601-540300 | Prof Serv-Custodial | 51,840 | 12,100 | 63,940 | • |
| 101611-540300 | Prof Serv-Custodial | 4,100 | 960 | 5,060 | |
| 101735-540300 | Prof Serv-Custodial | 8,910 | 2,040 | 10,950 | |
| 101735-550130 | Parts/Repairs/Maint-Security | 520 | 7,480 | 8.000 | |
| 101100 000100 | Total General Fund | 320 | 434,230 | 0,000 | 200. 7.00000 Control for Grain and Folioc |
| 201751-511100 | Variable Salaries | 265,650 | (25,200) | 240,450 | • |
| 201751-512000 | FICA Expense | 63,300 | (1,930) | 61,370 | Reduce Seasonal Staff & Increase Contract Services for Mowing 62 |

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|---|-------------------|-----------------------|--------------------|---|
| 201511-630071 | Parks and Open Space Signs | 56,250 | 55,000 | 61,370 | Additional Amounts Necessary to Complete Project (See Appendix A) |
| 201511-630151 | Miners Field Fencing Upgrade (%) | - | 11,000 | 11,000 | Move Project from 2020 to 2019 |
| 201522-630004 | Lastoska Property Conservation | 80,000 | (55,000) | 25,000 | Correction of City Share of Project |
| 201522-640000 | Motor Vehicle/Road Equipment (%) | 6,500 | 27,200 | 33,700 | Truck for Senior Natural Resource Position |
| 201524-660252 | Coyote Run Slope Mitigation (50%) | 275,000 | 25,000 | 300,000 | Additional Amounts Necessary to Complete Project (See Appendix A) |
| 201528-660067 | Hwy 42 Multi-Use Underpass | 1,833,170 | 458,350 | 2,291,520 | Additional Amounts Necessary to Complete Project (See Appendix A) |
| 201528-660093 | Trail Connections (%) | 572,010 | 197,350 | 769,360 | Hawk Crossing for Dillon Road (See Appendix A) |
| | Total Open Space & Parks Fund | | 691,770 | | |
| 204752-547000 | Prof Serv-Mowing | 1,000 | 25,200 | 26,200 | Reduce Seasonal Staff & Increase Contract Services for Mowing |
| | Total Cemetery Fund | | 25,200 | | |
| 208110-532100 | Insurance | - | 43,720 | 43,720 | Budget for Property, Casualty, & Liability Insurance - Rec Center |
| 208442-522110 | Operating Supplies-Janitorial | 39,930 | 41,000 | 80,930 | Increase due to Expansion and Increased Customers |
| 208538-610009 | Sports Complex Infield Improvements | 65,000 | 15,000 | 80,000 | Additional Amount Necessary to Complete the Project |
| 208538-630152 | Replace/Relocate Miners Field Scoreboard | - | 40,000 | 40,000 | New Project (Insurance Proceeds = \$10,000) |
| 208538-630153 | Rebuild Cleo Dugout Roof | - | 25,000 | 25,000 | New Project (Insurance Proceeds = \$5,000) |
| 208722-522010 | Operating Supplies-Chemicals | 35,000 | 26,500 | 61,500 | Additional Chemical Funds Needed for Recreation Center Pools |
| 208737-540300 | Prof Serv-Custodial | 2,380 | 1,420 | 3,800 | New Custodial Agreement & Exterior Cleaning |
| 208737-550130 | Parts/Repairs/Maint-Security | | 8,000 | 8,000 | Door Access Control for Staff and Police |
| | Total Recreation Fund | • | 200,640 | | |
| 301211-620125 | Police Dept Lobby Security Glass | - | 20,000 | 20,000 | New Capital Project |
| 301311-660202 | Railroad Quiet Zones | 2,696,100 | 621,800 | 3,317,900 | Additional Amounts Necessary to Complete Project (See Appendix A) |
| 301312-660012 | Pavement Booster Program | 4,640,000 | 388,130 | 5,028,130 | Projects Added by Council on March 19, 2019 |
| 301312-660222 | SH42 Short Intersection Construction | 2,679,840 | 600,000 | 3,279,840 | Additional Amounts Necessary to Complete Project (See Appendix A) |
| 301312-660247 | DRCOG Traffic Signal Improvts | 20,000 | 30,000 | 50,000 | Additional Amounts Necessary to Complete Project (See Appendix A) |
| 301511-630151 | Miners Field Fencing Upgrade (%) | - | 44,000 | 44,000 | Moving Project from 2020 to 2019 |
| 301524-660252 | Coyote Run Slope Mitigation (50%) | 275,000 | 25,000 | 300,000 | Additional Amounts Necessary to Complete Project (See Appendix A) |
| 301553-630136 | Community Park Stage Improvements | 13,050 | 10,950 | 24,000 | Additional Amounts Necessary to Complete Project |
| | Total Capital Projects Fund | | 1,739,880 | | |
| 303120-620106 | Rec Center Construction | 2,454,000 | 1,183,610 | 3,637,610 | Appropriate Insurance Proceeds for Hail Damage (See Appendix A) |
| | Total Recreation Center Construction Fund | | 1,183,610 | | |
| 501461-522020 | Operating Supplies-Laboratory | 20,000 | 10,000 | 30,000 | Increase Requested by Public Works |
| 501461-535010 | Communication Svcs-Cell Phone | 2,000 | 500 | 2,500 | Increase Requested by Public Works |
| 501461-538101 | Travel, Training, & Meetings | 5,000 | 3,050 | 8,050 | Increase Requested by Public Works |
| 501461-540190 | Prof Serv-Lead/Copper | - | 12,000 | 12,000 | Increase Requested by Public Works |
| 501461-540170 | Prof Serv-Info Systems | 10,000 | 30,000 | | Increase Requested by Public Works |
| 501463-525300 | Gas & Oil | 12,000 | 3,000 | | Restore to Original Budget Request |
| 501463-538101 | Travel, Training, & Meetings | 5,000 | 6,540 | 11,540 | Restore to Original Budget Request |
| 501463-550060 | Parts/Repairs/Maint-Util Lines | 15,000 | 20,000 | 35,000 | Increase Requested by Public Works |
| 501464-540300 | Prof Serv-Custodial | 9,180 | 3,430 | | <u> </u> |
| 501464-550000 | Parts/Repairs/Maint-Bldgs/Fac | 15,450 | 65,400 | | Hail Damage Repair |
| 501464-550020 | Parts/Repairs/Maint-Equip | 2,580 | 2,420 | 5,000 | Restore to Original Budget Request |
| 501498-640000 | Motor Vehicle/Road Equipment (%) | 159,000 | 31,500 | 190,500 | Replacement Truck due to Hail Damage |
| 501498-640045 | Meters | - | 168,000 | 168,000 | New Project - Grant Funded 63 |

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|----------------------------------|-------------------|-----------------------|--------------------|---|
| 501498-660182 | Water Line Replacement | 344,000 | 1,500,000 | 1,844,000 | Increase Requested by Public Works |
| 501499-600025 | Fire Hydrant Painting | - | 44,690 | 44,690 | Move Project from 2020 to 2019 |
| 501499-660243 | Louisville Pipeline Flow Control | 208,780 | 209,150 | 417,930 | Additional Amount Needed to Complete (See Appendix A) |
| 501499-660275 | NCWCD SWSP Transmission Capacity | 129,000 | 158,000 | 287,000 | Increase Requested by Public Works |
| | Total Water Utility Fund | | 2,267,680 | | |
| 502471-523100 | Uniforms and Clothing | 2,500 | 700 | 3,200 | Restore to Original Budget Request |
| 502471-525200 | Auto Expense-Tires | - | 1,900 | 1,900 | Restore to Original Budget Request |
| 502471-538101 | Travel, Training, & Meetings | 3,000 | 4,440 | 7,440 | Restore to Original Budget Request |
| 502472-538101 | Travel, Training, & Meetings | 9,000 | 6,000 | 15,000 | Increase Requested by Public Works |
| 502472-540560 | Prof Serv-Biosolids Hauling | 85,000 | 11,000 | 96,000 | Increase Requested by Public Works |
| 502472-532230 | Dues/Subscriptions/Books | 2,000 | 13,000 | 15,000 | Increase Requested by Public Works |
| 502472-540910 | Prof Serv-Consulting | 10,000 | 45,000 | 55,000 | Temporary Consulting Services for Position Vacancy |
| 502472-522010 | Operating Supplies-Chemicals | 90,000 | 15,000 | 105,000 | Increase Requested by Public Works |
| 502473-521100 | Computer Supplies-Software | - | 100 | 100 | Increase Requested by Public Works |
| 502473-532200 | Printing | - | 100 | 100 | Increase Requested by Public Works |
| 502473-522900 | Miscellaneous Supplies | - | 250 | 250 | Increase Requested by Public Works |
| 502474-540300 | Prof Serv-Custodial | 4,320 | 3,800 | 8,120 | New Custodial Agreement |
| 502474-550000 | Parts/Repairs/Maint-Bldgs/Fac | 17,510 | 90,500 | 108,010 | Hail Damage Repair |
| | Total Wastewater Utility Fund | | 191,790 | | |
| 503432-522900 | Miscellaneous Supplies | 500 | 500 | 1,000 | Restore to Original Budget Request |
| 503432-538101 | Travel, Training, & Meetings | 4,000 | 2,390 | 6,390 | Restore to Original Budget Request |
| 503432-540900 | Prof Serv-Other | 25,000 | 10,710 | 35,710 | Restore to Original Budget Request |
| 503499-630032 | Ctywide Strm Sewr Outfall Imps | - | 5,100 | 5,100 | Increase Requested by Public Works |
| | Total Storm Water Utility Fund | | 18,700 | | |
| 520712-521130 | Golf Course Software Subscript | 8,000 | 5,300 | 13,300 | Change in Software |
| 520715-550000 | Parts/Repairs/Maint-Bldgs/Fac | 3,000 | 4,900 | 7,900 | Repairs to Pergola due to Hail Storm |
| | Total Golf Course Fund | • | 10,200 | · | |
| | Total All Funds | | 6,763,700 | | |

Appendix C

City of Louisville, Colorado 2019 Budget Amendment Detail

Additional Adjustments to 2019 Appropriations - Technology Management Fund Replacement Contributions

| Account | Division | Current | Proposed | Proposed | |
|---------------|--|---------|-----------|----------|--|
| Number | Description | Budget | Amendment | Budget | Comments/Notes |
| 101110-580040 | Central Fund-Wide Charges | - | 1,360 | 1,360 | Reallocation of Tech Management Fund Replacement Contributions |
| 101130-580040 | Municipal Court | - | 740 | 740 | Reallocation of Tech Management Fund Replacement Contributions |
| 101141-580040 | City Manager | 5,930 | (4,440) | 1,490 | Reallocation of Tech Management Fund Replacement Contributions |
| 101144-580040 | Community Facilitation | - | 560 | 560 | Reallocation of Tech Management Fund Replacement Contributions |
| 101145-580040 | Economic Development | - | 370 | 370 | Reallocation of Tech Management Fund Replacement Contributions |
| 101160-580040 | City Clerk | - | 1,670 | 1,670 | Reallocation of Tech Management Fund Replacement Contributions |
| 101171-580040 | Human Resources | 2,150 | 920 | 3,070 | Reallocation of Tech Management Fund Replacement Contributions |
| 101172-580040 | Information Technology | 2,000 | 420 | 2,420 | Reallocation of Tech Management Fund Replacement Contributions |
| 101201-580040 | Finance & Accounting | 3,200 | (780) | 2,420 | Reallocation of Tech Management Fund Replacement Contributions |
| 101221-580040 | Tax Administration | 1,700 | (120) | 1,580 | Reallocation of Tech Management Fund Replacement Contributions |
| 101321-580040 | Patrol & Investigations | 17,630 | (7,870) | 9,760 | Reallocation of Tech Management Fund Replacement Contributions |
| 101330-580040 | Code Enforcement | - | 370 | 370 | Reallocation of Tech Management Fund Replacement Contributions |
| 101411-580040 | Public Works Administration | 8,360 | 470 | 8,830 | Reallocation of Tech Management Fund Replacement Contributions |
| 101420-580040 | Engineering | - | 190 | 190 | Reallocation of Tech Management Fund Replacement Contributions |
| 101421-580040 | Development Engineering | - | 930 | 930 | Reallocation of Tech Management Fund Replacement Contributions |
| 101425-580040 | Transportation Planning | 540 | (540) | - | Reallocation of Tech Management Fund Replacement Contributions |
| 101441-580040 | City Hall & General Building Maintenance | - | 1,490 | 1,490 | Reallocation of Tech Management Fund Replacement Contributions |
| 101515-580040 | Community Design | 2,170 | 2,200 | 4,370 | Reallocation of Tech Management Fund Replacement Contributions |
| 101530-580040 | Building Safety | 2,570 | (1,450) | 1,120 | Reallocation of Tech Management Fund Replacement Contributions |
| 101600-580040 | Library Services | 9,270 | (2,950) | 6,320 | Reallocation of Tech Management Fund Replacement Contributions |
| 101610-580040 | Museum Services | - | 1,300 | 1,300 | Reallocation of Tech Management Fund Replacement Contributions |
| 101710-580040 | Parks & Recreation Administration | 1,580 | 370 | 1,950 | Reallocation of Tech Management Fund Replacement Contributions |
| | Total General Fund | | (4,790) | | |
| 201750-580040 | Open Space Administration & Operations | - | 930 | 930 | Reallocation of Tech Management Fund Replacement Contributions |
| 201751-580040 | Parks Administration & Operations | - | 1,860 | 1,860 | Reallocation of Tech Management Fund Replacement Contributions |
| | Total Open Space & Parks Fund | | 2,790 | | |
| 208721-580040 | Recreation Center Management | - | 2,050 | 2,050 | Reallocation of Tech Management Fund Replacement Contributions |
| 208722-580040 | Recreation Center Aquatics | 940 | (200) | 740 | Reallocation of Tech Management Fund Replacement Contributions |
| 208723-580040 | Fitness & Wellness | 940 | (750) | 190 | Reallocation of Tech Management Fund Replacement Contributions |
| 208724-580040 | Youth Activities | 940 | (750) | 190 | Reallocation of Tech Management Fund Replacement Contributions |
| 208725-580040 | Memory Square Pool | 940 | (940) | - | Reallocation of Tech Management Fund Replacement Contributions |
| 208726-580040 | Youth Sports | 940 | (750) | 190 | Reallocation of Tech Management Fund Replacement Contributions |
| 208727-580040 | Adult Sports | 940 | (940) | - | Reallocation of Tech Management Fund Replacement Contributions |
| 208728-580040 | Seniors | 940 | 180 | 1,120 | Reallocation of Tech Management Fund Replacement Contributions |
| 208731-580040 | Senior Meals | 940 | (750) | 190 | Reallocation of Tech Management Fund Replacement Contributions |
| 208732-580040 | Nite at the Rec | 940 | (940) | - | Reallocation of Tech Management Fund Replacement Contributions |
| | Total Recreation Fund | | (3,790) | | |

| Account Number | Division Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|--|-------------------|-----------------------|--------------------|--|
| 501461-580040 | Water Plant Operations Total Water Utility Fund | 2,540 | 710 710 | 3,250 | Reallocation of Tech Management Fund Replacement Contributions |
| 502471-580040 | Wastewater Collections Total Wastewater Utility Fund | 2,540 | 1,270 1,270 | 3,810 | Reallocation of Tech Management Fund Replacement Contributions |
| 520711-580040 | Golf General & Marketing | - | 2,140 | 2,140 | Reallocation of Tech Management Fund Replacement Contributions |
| 520712-580040 | Golf Operations & Pro Shop | - | 930 | 930 | Reallocation of Tech Management Fund Replacement Contributions |
| 520713-580040 | Golf Course Maintenance | - | 740 | 740 | Reallocation of Tech Management Fund Replacement Contributions |
| | Total Golf Course Fund | | 3,810 | | |
| | Total All Funds | | <u>-</u> | | |

Appendix D

City of Louisville, Colorado 2019 Budget Amendment Detail

Additional Adjustments to 2019 Appropriations - Wage & Benefit Changes

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes | |
|-------------------|-------------------------|-------------------|-----------------------|--------------------|--|--|
| | | | | | | |
| 101144-511000 | Regular Salaries | 295,980 | 9,970 | 305,950 | Promotion of Assistant to the CM to Assistant CM | |
| 101144-511000 | Regular Salaries | 305,950 | 280 | 306,230 | Promotion of Operations Tech I to Operations Tech II | |
| 101144-512000 | FICA Expense | 22,620 | 760 | 23,380 | Promotion of Assistant to the CM to Assistant CM | |
| 101144-512000 | FICA Expense | 23,380 | 20 | 23,400 | Promotion of Operations Tech I to Operations Tech II | |
| 101144-512100 | Retirement Contribution | 16,570 | 550 | 17,120 | Promotion of Assistant to the CM to Assistant CM | |
| 101144-512100 | Retirement Contribution | 17,120 | 20 | 17,140 | Promotion of Operations Tech I to Operations Tech II | |
| 101171-511000 | Regular Salaries | 338,450 | 5,840 | 344,290 | Promotion of Sr HR Analyst to HR Manager | |
| 101171-512000 | FICA Expense | 24,530 | 450 | 24,980 | Promotion of Sr HR Analyst to HR Manager | |
| 101171-512100 | Retirement Contribution | 18,670 | 320 | 18,990 | Promotion of Sr HR Analyst to HR Manager | |
| 101201-511000 | Regular Salaries | 343,350 | 29,300 | 372,650 | GIG Wages for Former Sr Accountant-Payroll Employee | |
| 101201-512000 | FICA Expense | 24,240 | 2,240 | 26,480 | GIG Wages for Former Sr Accountant-Payroll Employee | |
| 101431-511000 | Regular Salaries | 175,750 | 950 | 176,700 | Promotion of Operations Tech I to Operations Tech II | |
| 101431-511200 | Overtime Pay | 14,120 | 70 | 14,190 | Promotion of Operations Tech I to Operations Tech II | |
| 101431-512000 | FICA Expense | 10,550 | 50 | 10,600 | Promotion of Operations Tech I to Operations Tech II | |
| 101433-511000 | Regular Salaries | 85,220 | 470 | 85,690 | Promotion of Operations Tech I to Operations Tech II | |
| 101433-512000 | FICA Expense | 7,030 | 40 | 7,070 | Promotion of Operations Tech I to Operations Tech II | |
| 101433-512100 | Retirement Contribution | 5,240 | 30 | 5,270 | | |
| 101434-511000 | Regular Salaries | 69,900 | 380 | 70,280 | · · · · · · · · · · · · · · · · · · · | |
| 101434-512000 | FICA Expense | 5,650 | 30 | 5,680 | Promotion of Operations Tech I to Operations Tech II | |
| 101434-512100 | Retirement Contribution | 4,230 | 20 | 4,250 | Promotion of Operations Tech I to Operations Tech II | |
| 101530-511000 | Regular Salaries | 438,880 | 6,500 | 445,380 | Promotion of Planner II to Planner III | |
| 101530-512000 | FICA Expense | 32,480 | 500 | 32,980 | Promotion of Planner II to Planner III | |
| 101530-512100 | Retirement Contribution | 24,150 | 360 | 24,510 | Promotion of Planner II to Planner III | |
| 101530-511100 | Variable Salaries | 2,130 | 102,000 | 104,130 | Increase Due to Hail Storm Roofing Permit Administration | |
| 101530-511200 | Overtime Pay | 190 | 39,000 | 39,190 | Increase Due to Hail Storm Roofing Permit Administration | |
| 101530-512000 | FICA Expense | 32,980 | 10,800 | 43,780 | Increase Due to Hail Storm Roofing Permit Administration | |
| 101710-511100 | Variable Salaries | - | 19,500 | 19,500 | Extension of Interim and GIG Wages through January 2019 | |
| 101710-512000 | FICA Expense | _ | 1,500 | 1,500 | Extension of Interim and GIG Wages through January 2019 | |
| 101710-512200 | Workers Compensation | _ | 200 | 200 | Extension of Interim and GIG Wages through January 2019 | |
| | Total General Fund | | 232,150 | | | |
| 201110-511000 | Regular Salaries | 228,570 | 980 | 229,550 | Promotion of Sr HR Analyst to HR Manager | |
| 201110-512000 | FICA Expense | 16,530 | 80 | 16,610 | Promotion of Sr HR Analyst to HR Manager | |
| 201110-512100 | Retirement Contribution | 14,120 | 50 | 14,170 | Promotion of Sr HR Analyst to HR Manager | |
| 201750-511000 | Regular Salaries | 195,120 | 4,800 | 199,920 | Promotion of Open Space Manager to Open Space Superintendent | |
| 201750-512000 | FICA Expense | 16,790 | 370 | 17,160 | Promotion of Open Space Manager to Open Space Superintendent | |
| 201750-512100 | Retirement Contribution | 10,840 | 260 | 11,100 | Promotion of Open Space Manager to Open Space Superintendent | |
| 201755-511000 | Regular Salaries | 3,030 | 80 | 3,110 | Promotion of Open Space Manager to Open Space Superintendent | |

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|----------------------------------|-------------------|-----------------------|--------------------|---|
| 201755-512000 | FICA Expense | 210 | 10 | 220 | Promotion of Open Space Manager to Open Space Superintendent |
| 201756-511000 | Regular Salaries | 146,440 | 760 | 147,200 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 201756-511000 | Regular Salaries | 147,200 | 1,630 | 148,830 | Promotion of Open Space Manager to Open Space Superintendent |
| 201756-512000 | FICA Expense | 11,210 | 60 | 11,270 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 201756-512000 | FICA Expense | 11,270 | 120 | 11,390 | Promotion of Open Space Manager to Open Space Superintendent |
| 201756-512100 | Retirement Contribution | 8,160 | 40 | 8,200 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 201756-512100 | Retirement Contribution | 8,200 | 90 | 8,290 | Promotion of Open Space Manager to Open Space Superintendent |
| 201757-511000 | Regular Salaries | 63,140 | 810 | 63,950 | Promotion of Open Space Manager to Open Space Superintendent |
| 201757-512000 | FICA Expense | 4,660 | 60 | 4,720 | Promotion of Open Space Manager to Open Space Superintendent |
| 201757-512100 | Retirement Contribution | 3,490 | 40 | 3,530 | Promotion of Open Space Manager to Open Space Superintendent |
| 201758-511000 | Regular Salaries | 14,320 | 810 | 15,130 | Promotion of Open Space Manager to Open Space Superintendent |
| 201758-512000 | FICA Expense | 1,060 | 60 | 1,120 | Promotion of Open Space Manager to Open Space Superintendent |
| 201758-512100 | Retirement Contribution | 790 | 40 | 830 | Promotion of Open Space Manager to Open Space Superintendent |
| | Total Open Space & Parks Fund | | 11,150 | | |
| 204752-511000 | Regular Salaries | 63,170 | 60 | 63,230 | Promotion of Sr HR Analyst to HR Manager |
| | Total Cemetery Fund | | 60 | | |
| 207540-511000 | Regular Salaries | 90,720 | 30 | 90,750 | Promotion of Sr HR Analyst to HR Manager |
| | Total Historic Preservation Fund | | 30 | | |
| 208721-511000 | Regular Salaries | 151,980 | 300 | 152,280 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208721-512000 | FICA Expense | 26,240 | 20 | 26,260 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208721-512100 | Retirement Contribution | 8,600 | 20 | 8,620 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208722-511000 | Regular Salaries | 223,070 | 37,210 | 260,280 | Two New Lead Lifeguard Positions |
| 208722-511100 | Variable Salaries | 327,690 | (37,210) | 290,480 | Reduction in Variable Hours due to Lead Lifeguard Positions |
| 208722-512100 | Retirement Contribution | 12,270 | 2,050 | 14,320 | Two New Lead Lifeguard Positions |
| 208722-511000 | Regular Salaries | 260,280 | 300 | 260,580 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208722-512000 | FICA Expense | 34,850 | 20 | 34,870 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208722-512100 | Retirement Contribution | 14,320 | 20 | 14,340 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208723-511000 | Regular Salaries | 102,320 | 300 | 102,620 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208723-511100 | Variable Salaries | 176,310 | 27,110 | 203,420 | Additional Hours Required for Fitness Instructors |
| 208723-512000 | FICA Expense | 18,080 | 2,070 | 20,150 | Additional Hours Required for Fitness Instructors |
| 208723-512000 | FICA Expense | 20,150 | 20 | 20,170 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208723-512100 | Retirement Contribution | 5,630 | 20 | 5,650 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208724-511000 | Regular Salaries | 113,980 | 300 | 114,280 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208724-512000 | FICA Expense | 18,380 | 20 | 18,400 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208724-512100 | Retirement Contribution | 6,270 | 20 | 6,290 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208725-511000 | Regular Salaries | 84,950 | 9,300 | 94,250 | Two New Lead Lifeguard Positions |
| 208725-511100 | Variable Salaries | 33,770 | (9,300) | 24,470 | Reduction in Variable Hours due to Lead Lifeguard Positions |
| 208725-511000 | Regular Salaries | 94,250 | 300 | 94,550 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208725-512000 | FICA Expense | 7,950 | 20 | 7,970 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208725-512100 | Retirement Contribution | 4,670 | 20 | 4,690 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208726-511000 | Regular Salaries | 94,310 | 300 | 94,610 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208726-512000 | FICA Expense | 10,810 | 20 | 10,830 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208726-512100 | Retirement Contribution | 5,190 | 20 | 5,210 | Increased Hours from 36 to 40 for Marketing Specialist Position |

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|-------------------------------|-------------------|-----------------------|--------------------|---|
| 208727-511000 | Regular Salaries | 25,960 | 300 | 26,260 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208727-512000 | FICA Expense | 2,010 | 20 | 2,030 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208727-512100 | Retirement Contribution | 1,430 | 20 | 1,450 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208728-511000 | Regular Salaries | 219,440 | 300 | 219,740 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208728-511100 | Variable Salaries | 26,830 | 6,400 | 33,230 | Additional Hours Required for Fitness Instructors |
| 208728-512000 | FICA Expense | 17,840 | 490 | 18,330 | Additional Hours Required for Fitness Instructors |
| 208728-512000 | FICA Expense | 18,330 | 20 | 18,350 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208728-512100 | Retirement Contribution | 12,070 | 20 | 12,090 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208731-511000 | Regular Salaries | 50,520 | 300 | 50,820 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208731-512000 | FICA Expense | 3,520 | 20 | 3,540 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208731-512100 | Retirement Contribution | 2,780 | 20 | 2,800 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208732-511000 | Regular Salaries | 39,420 | 300 | 39,720 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208732-512000 | FICA Expense | 4,560 | 20 | 4,580 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 208732-512100 | Retirement Contribution | 2,170 | 20 | 2,190 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| | Total Recreation Fund | | 41,520 | | |
| 301110-511000 | Regular Salaries | 243,480 | 330 | 243,810 | Promotion of Sr HR Analyst to HR Manager |
| 301110-512000 | FICA Expense | 17,980 | 30 | 18,010 | Promotion of Sr HR Analyst to HR Manager |
| 301110-512100 | Retirement Contribution | 13,750 | 20 | 13,770 | Promotion of Sr HR Analyst to HR Manager |
| | Total Capital Projects Fund | | 380 | | |
| 501110-511000 | Regular Salaries | 323,520 | 970 | 324,490 | Promotion of Sr HR Analyst to HR Manager |
| 501110-512000 | FICA Expense | 22,390 | 70 | 22,460 | Promotion of Sr HR Analyst to HR Manager |
| 501110-512100 | Retirement Contribution | 20,730 | 50 | 20,780 | Promotion of Sr HR Analyst to HR Manager |
| 501210-511000 | Regular Salaries | 32,050 | 190 | 32,240 | Promotion of Operations Tech I to Operations Tech II |
| 501210-512000 | FICA Expense | 2,580 | 10 | 2,590 | Promotion of Operations Tech I to Operations Tech II |
| 501210-512100 | Retirement Contribution | 1,930 | 10 | 1,940 | Promotion of Operations Tech I to Operations Tech II |
| 501463-511000 | Regular Salaries | 263,260 | 1,190 | 264,450 | Promotion of Operations Tech I to Operations Tech II |
| 501463-512000 | FICA Expense | 20,830 | 90 | 20,920 | Promotion of Operations Tech I to Operations Tech II |
| 501463-512100 | Retirement Contribution | 15,580 | 70 | 15,650 | Promotion of Operations Tech I to Operations Tech II |
| | Total Water Utility Fund | | 2,650 | | |
| 502110-511000 | Regular Salaries | 222,600 | 500 | 223,100 | Promotion of Sr HR Analyst to HR Manager |
| 502110-512000 | FICA Expense | 15,320 | 40 | 15,360 | Promotion of Sr HR Analyst to HR Manager |
| 502110-512100 | Retirement Contribution | 14,070 | 30 | 14,100 | Promotion of Sr HR Analyst to HR Manager |
| 502210-511000 | Regular Salaries | 32,050 | 190 | 32,240 | Promotion of Operations Tech I to Operations Tech II |
| 502210-512000 | FICA Expense | 2,580 | 10 | 2,590 | Promotion of Operations Tech I to Operations Tech II |
| 502210-512100 | Retirement Contribution | 1,930 | 10 | 1,940 | Promotion of Operations Tech I to Operations Tech II |
| 502471-511000 | Regular Salaries | 123,100 | 570 | 123,670 | Promotion of Operations Tech I to Operations Tech II |
| 502471-512000 | FICA Expense | 9,790 | 40 | 9,830 | Promotion of Operations Tech I to Operations Tech II |
| 502471-512100 | Retirement Contribution | 7,320 | 30 | 7,350 | Promotion of Operations Tech I to Operations Tech II |
| | Total Wastewater Utility Fund | | 1,420 | | |
| 503432-511000 | Regular Salaries | 165,190 | 50 | 165,240 | Promotion of Sr HR Analyst to HR Manager |
| 503432-511000 | Regular Salaries | 165,240 | 520 | 165,760 | Promotion of Operations Tech I to Operations Tech II |
| 503432-512000 | FICA Expense | 12,620 | 40 | 12,660 | Promotion of Operations Tech I to Operations Tech II |

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|--|-------------------|-----------------------|--------------------|---|
| 503432-512100 | Retirement Contribution Total Storm Water Fund | 9,810 | 30 50 | 9,840 | Promotion of Operations Tech I to Operations Tech II |
| 520711-511000 | Regular Salaries | 35,550 | 3,800 | 39,350 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 520711-512000 | FICA Expense | 2,680 | 290 | 2,970 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 520711-512100 | Retirement Contribution | 1,960 | 210 | 2,170 | Increased Hours from 36 to 40 for Marketing Specialist Position |
| 520713-511000 | Regular Salaries | 290,340 | 12,400 | 302,740 | Adjust Maintenance Specialists to Livable Wage |
| 520713-512000 | FICA Expense | · | 950 | 950 | Adjust Maintenance Specialists to Livable Wage |
| | Total Golf Fund | | 17,650 | | , · |
| | Total All Funds | | 307,060 | | |

Appendix E

City of Louisville, Colorado 2019 Budget Amendment Detail Changes to 2019 Revenue Budget

| Account Number | Account Description | Current Budget | Proposed Amendment | Proposed Budget | Comments/Notes |
|-------------------|---|-------------------|-----------------------|--------------------|--|
| 101001-413100 | Sales Tax | 8,857,200 | (265.010) | 8,592,190 | Adjust Sales Tax Budget to 2% Over 2018 Actual |
| 101001-413100 | Use Tax - Consumer | 953,480 | (265,010) 88,590 | 1,042,070 | Adjust Consumer Use Tax to Equal 2018 Actual |
| 101001-416000 | Lodging Tax | 495,570 | (70,300) | 425,270 | Adjust Lodging Tax to 10% Below 2018 Actual |
| 101001-410000 | Minor Permits | 193,450 | 508,730 | 702,180 | |
| 101016-441390 | Special Planning Fees | 193,430 | 80,000 | 80,000 | Reimbursement for Property Abatement |
| 101010-441330 | Total General Fund | | 342,010 | 00,000 | Reinbursement for Froperty Abatement |
| 201001-413100 | Sales Tax | 1,659,220 | (45,440) | 1,613,780 | Adjust Sales Tax Budget to 2% Over 2018 Actual |
| 201001-413200 | Use Tax - Consumer | 178,780 | 16,610 | 195,390 | Adjust Consumer Use Tax to Equal 2018 Actual |
| 201001-433000 | Grant Revenues | 5,000 | 1,145,760 | 1,150,760 | Grant Revenue Associated with Multi-Use Underpass |
| | Total Open Space & Parks Fund | | 1,116,930 | | |
| 207016-413100 | Sales Tax | 553,080 | (15,150) | 537,930 | Adjust Sales Tax Budget to 2% Over 2018 Actual |
| 207016-413200 | Use Tax - Consumer | 59,590 | 5,540 | 65,130 | Adjust Consumer Use Tax to Equal 2018 Actual |
| | Total Historic Preservation Fund | | (9,610) | | |
| 208053-413100 | Sales Tax | 664,290 | (20,980) | 643,310 | Adjust Sales Tax Budget to 2% Over 2018 Actual |
| 208053-413200 | Use Tax - Consumer | 71,510 | (11,090) | 60,420 | Adjust Consumer Use Tax to Equal 2018 Actual |
| | Total Recreation Fund | | (32,070) | | |
| 301001-413100 | Sales Tax | 4,424,560 | (121,140) | 4,303,420 | Adjust Sales Tax Budget to 2% Over 2018 Actual |
| 301001-413200 | Use Tax - Consumer | 476,740 | 44,290 | 521,030 | Adjust Consumer Use Tax to Equal 2018 Actual |
| 301001-433000 | Grant Revenues | 1,004,000 | 1,556,140 | 2,560,140 | Grants & Contributions for Quiet Zones Project |
| 301001-433000 | Grant Revenues | 2,560,140 | 59,350 | 2,619,490 | HPF Contributions for Museum Improvements |
| 301001-433000 | Grant Revenues | 2,619,490 | 6,000 | 2,625,490 | Grant for Charging Station |
| 301001-433000 | Grant Revenues | 2,625,490 | 1,500,000 | 4,125,490 | Grant for Hwy42/Short Intersection Improvements |
| 301001-433000 | Grant Revenues | 4,125,490 | 75,000 | 4,200,490 | GOCO Grant for SBR Connectivity Study |
| | Total Capital Projects Fund | | 3,119,640 | | |
| 303053-433000 | Grant Revenues | - | 522,110 | 522,110 | DOLA Grant and Xcel Assistance - Recreation Center |
| 303053-465100 | Insurance Recovery | - | 285,510 | 285,510 | Remaining Insurance Proceeds for Hail Damage |
| | Total Recreation Center Construction Fund | | 807,620 | | · |
| | Total All Funds | | 5,344,520 | | |



FINANCE COMMITTEE COMMUNICATION

SUBJECT: BUDGET PROCESS FOR 2021-2022 BIENNIAL BUDGET

DATE: MAY 17, 2019

PRESENTED BY: KEVIN WATSON, FINANCE DIRECTOR

SUMMARY:

The Committee requested to continue their discussion on the budget process to be used in developing the 2021-2022 Biennial Budget.